Assembly LXXV
November 19-21, 2015

Yale and Public Health
in the 21st Century

Assembly Chairs
Beth Cheney ’89 MSN
Dr. Christine Walsh ’73 MD

Officers
Lise Chapman ’81 MBA, Chair
Alison Brody ’95, Vice-Chair
Rahul Prasad ’84 MS, ’87 PhD, Executive Officer
Nancy Stratford ’77, Executive Officer
Magda Vergara ’82, Executive Officer
Welcome

Welcome back to campus! We’re delighted you’re here.

To celebrate the Yale School of Public Health’s centennial, this year’s Assembly examines the school’s ongoing activities in research, training, education and community service around the world.

When Yale started a Department of Public Health in 1915, it was one of the very first in the United States. Under the leadership of bacteriologist Charles-Edward Amory Winslow (1877–1957), Yale pioneered a distinctive program with a dual focus on the lab and the community. Today the school has grown to become a global leader in its field, and during this Assembly we hope to give you a glimpse of its astonishing impact.

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Thursday

8 a.m.–5 p.m.

Registration Check-in
Rotunda, Sterling Hall of Medicine, 333 Cedar Street

Assembly participants will check in and receive their packet of materials for the Assembly program. The packet will include the final program for the weekend, as well as name badges, meal tickets and other materials.

Index of Names
An alphabetical index of all AYA Assembly speakers and session leaders may be found on p. 68.

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9:15–9:30 a.m.

Assembly Welcome
Harkness Auditorium, Sterling Hall of Medicine, 333 Cedar Street

Lise Chapman ’81 MBA, Chair of the AYA Board of Governors, will welcome delegates and guests; Christine Walsh ’73 MD, Co-Chair of Assembly LXXV, will explain this year’s theme; and Jeannette Ickovics (bio, p. 34), Professor of Epidemiology (Chronic Diseases) and of Psychology, will introduce the topic of “Yale and Public Health in the 21st Century.”

9:30–10:15 a.m.

Keynote Address I
Harkness Auditorium, Sterling Hall of Medicine, 333 Cedar Street

Dr. Peter Singer ’90 MPH (bio, p. 36), Chief Executive Officer of Grand Challenges Canada and Foreign Secretary of the Canadian Academy of Health Sciences, will speak on “Solving Grand Challenges in Global Health.”

10:15–11 a.m.

Keynote Address II
Harkness Auditorium, Sterling Hall of Medicine, 333 Cedar Street

Paul Cleary (bio, p. 32), Dean of the Yale School of Public Health, will speak on “Innovation through Collaboration: Public Health at Yale.”
11 a.m.–12 noon

Voices from the Front Line: Future Leaders in Public Health
Harkness Auditorium, Sterling Hall of Medicine, 333 Cedar Street

Five current master’s and doctoral students at the Yale School of Public Health share their cutting-edge ideas and experience though brief presentations on their research and field activities.

This session was curated by Frank Grosso, Associate Dean for Student Affairs; Debbie Humphries, Clinical Instructor in Epidemiology (Microbial Diseases); and Catherine Yeckel, Associate Research Scientist in and Lecturer in Epidemiology (Environmental Health), all at the Yale School of Public Health.

• Up in Smoke: How Marijuana Legalization Affects Us All
  Presented by Hannah G. Kaneck, a 2nd-year MPH student in Environmental Health Sciences.

• Khushi Baby: A Wearable Platform to Bridge the World’s Immunization Gap
  Presented by Ruchit Nagar ’15, currently in his final year of the BS/MPH program in Epidemiology of Microbial Disease.

• Building Creative Health Care Organizations for Quality Improvement
  Presented by Yuna Lee ’09 MPH (in Health Care Management), currently a PhD student in Health Policy and Management.

12:15–1:30 p.m.

Lunch
Various locations (by ticket)

All lunch locations are within walking distance of the morning’s plenary session in Harkness Auditorium.

First-time delegates — whether appointed, ex-officio, or at-large — will attend a working-lunch orientation in the Harkness Ballroom, 367 Cedar Street, and they will find a ticket for this in their registration packets.

Other Assembly participants will have lunch in designated locations; the meal ticket in your registration packet will indicate your dining assignment, and AYA staff will be waiting outside the entrance of the Sterling Hall of Medicine, 333 Cedar Street, to point you in the right direction.
1:45–2:45 p.m.

BREAKOUTS: FIRESIDE CHATS

Faculty from the Yale School of Public health will facilitate conversations with their colleagues, community partners and the audience on current issues in public health during these 10 simultaneous “fireside chats.”

• **The Next Epidemic: Will We Be Ready?**
  
  *Max Taffel Room, East Pavilion, Yale–New Haven Hospital, 20 York Street*
  
  Facilitator: Dr. Ted Cohen  
  Assistant Professor of Epidemiology (Microbial Diseases)
  
  Jamie Childs  
  Senior Research Scientist in Epidemiology (Microbial Diseases)
  
  Marc Lipsitch ’91  
  Professor of Epidemiology, Harvard T.H. Chan School of Public Health

• **Beyond Obamacare: Health Spending, Access and Quality after the Affordable Care Act**
  
  *Harkness Auditorium, Sterling Hall of Medicine, 333 Cedar Street*
  
  Facilitator: Zack Cooper  
  Assistant Professor of Public Health (Health Policy) and of Economics
  
  Marna Borgstrom ’79 MPH  
  President and CEO, Yale-New Haven Health System; Lecturer in Public Health (Health Policy)
  
  Dr. Harlan Krumholz ’80  
  Hines Professor of Medicine (Cardiology) and Professor in the Yale Institution for Social and Policy Studies, of Investigative Medicine and of Public Health (Health Policy)

• **Public Health Challenges in a Warmer World**
  
  *Trask Room, Room 3108, 3rd Floor, Laboratory for Medicine and Pediatrics; enter via 330 Cedar Street*
  
  Facilitator: Durland Fish  
  Professor Emeritus of Epidemiology (Microbial Diseases); Professor Emeritus of Forestry and Environmental Studies
  
  Dr. Robert Dubrow  
  Professor of Epidemiology (Chronic Diseases)
  
  Anthony Leiserowitz  
  Research Scientist, Yale School of Forestry & Environmental Studies
  
  Virginia Pitzer  
  Assistant Professor of Epidemiology (Microbial Diseases)
  
  Ronald Smith  
  Damon Wells Professor of Geology and Geophysics and Professor of Forestry and Environmental Studies

• **Are Your Friends Making You Sick? Social Network Influences on Health**
  
  *Yale Medical Library, Sterling Hall of Medicine, 333 Cedar Street*
  
  Facilitator: Trace Kershaw  
  Associate Professor of Epidemiology (Chronic Diseases)
  
  Dr. Nicholas Christakis  
  Sol Goldman Family Professor of Sociology and Professor in the Yale Institution for Social and Policy Studies; Professor of Biomedical Engineering, of Ecology and Evolutionary Biology and of Medicine (General Medicine)
  
  Forrest Crawford  
  Assistant Professor of Public Health (Biostatistics) and of Ecology and Evolutionary Biology
  
  Robert Heimer ’80 MS, ’88 PhD  
  Professor of Epidemiology (Microbial Diseases) and of Pharmacology; Director, Yale Emerging Infections Program
Thursday

- **The Global Refugee Crisis: How Should We Respond?**
  
  *Room 115, Farnam Memorial Building, 310 Cedar Street*

  Facilitator: Kaveh Khoshnood ’89 MPH, ’95 PHD
  
  Associate Professor of Epidemiology (Microbial Diseases)

  Dr. Aniyizhai Annamalai
  
  Assistant Professor of Psychiatry and of Medicine (General Medicine) and Assistant Clinical Professor of Nursing; Director, Yale Adult Refugee Clinic

  Chris George
  
  Executive Director, Integrated Refugee & Immigrant Services (IRIS)

  Dr. Katherine McKenzie
  
  Director, Yale Center for Asylum Medicine; Assistant Professor of Medicine (General Medicine)

  Dr. Hani Mowafi
  
  Assistant Professor of Emergency Medicine; Chief, Section of Global Health and International Emergency Medicine

- **What’s New about Old Age, Health and Society?**
  
  *Institute for Excellence Auditorium, 300 George Street; meet in front of 333 Cedar Street at 1:30 p.m. to walk over*

  Facilitator: Becca Levy
  
  Associate Professor of Epidemiology (Chronic Diseases) and of Psychology

  Richard Bribiescas
  
  Professor of Anthropology and Ecology & Evolutionary Biology; Deputy Provost for Faculty Development and Diversity

  Jack Kupferman
  
  Member, NGO Committee on Aging at the United Nations, Chair, Gray Panthers, New York City Network

  Dr. Richard Marottoli ’80, ’84 MD, ’91 MPH
  
  Professor of Medicine (Geriatrics)

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- **Stigma, Racism and Health: Reducing Inequities to Benefit All**
  
  *Room 316, Jane Ellen Hope Building; enter via Sterling Hall of Medicine, 333 Cedar Street*

  Facilitator: John Pachankis
  
  Associate Professor of Epidemiology (Chronic Diseases)

  Sarah Calabrese
  
  Associate Research Scientist in Epidemiology (Chronic Diseases)

  Jack Dovidio
  
  Hovland Professor of Psychology and Professor in the Yale Institution for Social and Policy Studies and of Epidemiology (Chronic Diseases)

  Danya Keene
  
  Assistant Professor of Epidemiology (Chronic Diseases)

  Dr. Marcella Nuñez Smith ’06 MHS
  
  Associate Professor of Medicine (General Medicine) and of Epidemiology (Chronic Diseases)

- **The Politics of Nutrition Policy**
  
  *Room 216, Laboratory of Epidemiology and Public Health, 60 College Street*

  Facilitator: Rafael Pérez-Escamilla
  
  Professor of Epidemiology (Chronic Diseases)

  Grace Damio
  
  Director of Research and Service Initiatives, Hispanic Health Council

  Leah Ferrucci ’06 MPH, ’09 PHD
  
  Associate Research Scientist in Epidemiology (Chronic Diseases)

  Melinda Irwin
  
  Professor of Epidemiology (Chronic Disease Epidemiology)

  Marlene Schwartz ’92 MS, ’96 PHD
  
  Director, Rudd Center for Food Policy and Obesity, University of Connecticut

  Gretchen Van Wye ’04 PHD
  
  Assistant Commissioner, New York City Department of Health and Mental Hygiene
Thursday

- **Vaccinations: Why All the Controversy?**
  
  *Room 108, Laboratory of Epidemiology and Public Health, 60 College Street*

  **Facilitator:** Melinda Pettigrew ’99 PhD  
  Associate Professor of Epidemiology (Microbial Diseases)

  Linda Niccolai  
  Associate Professor of Epidemiology (Microbial Diseases)

  Jason Schwartz  
  Assistant Professor of Public Health (Health Policy) and in the History of Medicine

  Dr. Marietta Vazquez ’90  
  Associate Professor of Pediatrics (General Pediatrics) and of Nursing

  Daniel Weinberger  
  Assistant Professor of Epidemiology (Microbial Diseases)

- **The Psychiatrist in the Supermarket: Providing Mental Health Services Where People Shop**
  
  *Historic Amphitheater, Room 103, Jane Ellen Hope Building; enter via Sterling Hall of Medicine, 333 Cedar Street*

  **Facilitator:** Megan Smith ’00 MPH  
  Assistant Professor of Psychiatry, Yale Child Study Center; Assistant Professor of Epidemiology (Chronic Diseases)

  Cerella Craig  
  Research Assistant in Psychiatry, Yale School of Medicine; Community Mental Health Ambassador, New Haven MOMS Partnership

  Alice Forrester  
  Executive Director, Clifford Beers Clinic

  Joanne Goldblum  
  Founder and Executive Director, National Diaper Bank Network

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3–4 p.m.

**BREAKOUTS: INTERACTIVE SESSIONS**

Ten simultaneous breakouts designed to stimulate your engagement with our Assembly theme.

- **Being Well at Yale, and Beyond**
  
  *Bus will depart from in front of the main entrance, Sterling Hall of Medicine, 333 Cedar Street*

  A session highlighting Yale’s employee and student wellness programs and their efforts to create a culture in which wellness is a core value in priorities such as tobacco cessation, physical activity, nutrition, weight management and stress management. Includes a visit to the spectacular new Yale Health Center, which serves students, faculty and staff.

  Lisa Kimmel  
  Senior Program Manager, Being Well at Yale

  Tracy George ’15 MPH  
  Health Educator, Student Wellness

- **Public Health in New Haven: A Walking Tour**
  
  *Meet at the picnic tables at the corner of Cedar Street and York Street*

  A two-mile walking tour of selected sites in downtown New Haven related to the city’s efforts to keep its citizens healthy. The tour will focus on the built environment, recent “Complete Streets” legislation, New Haven’s walking and bike culture, and more. Comfortable shoes recommended.

  Doug Hausladen ’04  
  Director, Transportation Department, City of New Haven

  Alycia Santilli  
  Research Associate, Chronic Diseases, Yale School of Medicine; Director, Community Initiatives, Yale University
Thursday

- **Book Discussion: How Diseases Get Started**
  
  Room 216, Laboratory of Epidemiology and Public Health, 60 College Street

  A group conversation about Professor Michael Bracken’s new book *Risk, Chance, and Causation: Investigating the Origins and Treatment of Disease* (Yale University Press, 2015). Participants will be expected to have read this book prior to Assembly so they can join in the discussion.

  Michael Bracken ’70 MPH, ’74 PHD
  Susan Dwight Bliss Professor of Epidemiology (Chronic Diseases) and Professor of Neurology and of Obstetrics, Gynecology, and Reproductive Sciences

- **Public Health Collections in the Yale Medical Library**
  
  Yale Medical Library, Sterling Hall of Medicine, 333 Cedar Street

  Participants are invited to a “hands-on” session in Yale’s Medical History Library, one of the finest in the world, exploring books, posters, pamphlets, scrapbooks and other materials related to public health at Yale and beyond.

  Melissa Grafe
  Librarian for Medical History

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- **Building a Destination Cancer Hospital**
  
  Park Street Auditorium, 55 Park Street, 2nd Floor

  On a walking tour of the Smilow Cancer Hospital, learn more about the rapid process behind establishing this top cancer center designated by the National Cancer Institute, including cutting-edge research, clinical trials, patient-centered care delivery, and building architecture designed to foster multidisciplinary collaboration.

  Richard D’Aquila ’79 MPH
  President, Yale-New Haven Hospital; Lecturer in Public Health (Health Policy)

  Abe Lopman
  Senior Vice President, Operations, and Executive Director, Smilow Cancer Hospital

- **Still Sharing Their Wisdom: Yale’s 500 Brains**
  
  Yale Medical Library, Sterling Hall of Medicine, 333 Cedar Street

  Tour one of Yale’s best-kept secrets: an exhibition of more than 500 brains, meticulously protected and documented by Dr. Harvey Cushing (Yale College 1895), a pioneer in neurosurgery.

  Note: Because of the popularity of this tour, the group will be divided in half, with each group touring the exhibition for 25-30 minutes. You are invited to remain in the Yale Medical Library and peruse the displays there while you’re not visiting the brain exhibition.

  Terry Dagradi
  Coordinator, Cushing Center, Yale Medical Library

  Judith Lichtman ’88 MPH, ’96 PHD
  Associate Professor of Epidemiology (Chronic Diseases)
Thursday

- **The Art and Science of Arthropods at Yale**
  
  *Laboratory of Epidemiology and Public Health, 60 College Street; meet at the main entrance*

  View larger-than-life models of blood-sucking parasites — including ticks, insects, and the most lethal animals in the world, malaria mosquitoes — sculpted by world-renowned artist Michael Anderson, best known for his giant bronze *Torosaurus* dinosaur in front of the Yale Peabody Museum. Then tour and learn about the real thing at the Yale School of Public Health Insectary, where you will discuss global vector-borne diseases with research scientists.

  **Michael Anderson**  
  Museum Preparator, Yale Peabody Museum

  **Geoffrey Attardo**  
  Research Scientist in Epidemiology (Microbial Diseases)

  **Leonard Munstermann**  
  Senior Research Scientist in Epidemiology (Microbial Diseases); Head Curator of Entomology, Yale Peabody Museum

  **Brian Weiss**  
  Research Scientist and Lecturer in Epidemiology (Microbial Diseases)

- **Community Connections: Urban Greening and Public Health**
  
  *Room 101, Laboratory of Epidemiology and Public Health, 60 College Street*

  Long-term community volunteers and Urban Resources Initiative (URI) staffers will share how their experience of participating in the URI at the Yale School of Forestry and Environmental Studies has positively affected both their personal health and their community. Join this interactive discussion about how to engage under-served populations in community greening interventions.

  **Colleen Murphy-Dunning**  
  Director, Urban Resources Initiative; Program Director, Hixon Center for Urban Ecology, Yale School of Forestry and Environmental Studies

  **Christopher Ozyck**  
  Community Greenspace Manager, Yale School of Forestry and Environmental Studies; Associate Director, Urban Resources Initiative

  **Evelyn Rodriguez ’88 MPH**  
  Volunteer, Urban Resources Initiative

  **Betty Thompson**  
  Board Member, Urban Resources Initiative

- **What Can Art Teach Us about Public Health?**
  
  *Harkness Auditorium, Sterling Hall of Medicine, 333 Cedar Street*

  In a classroom setting, this session will examine slides of selected works in the Yale University Art Gallery that depict scenes or situations related to public health.

  **Linda Honan ’89 MSN**  
  Associate Professor of Nursing

  **Linda Friedlaender**  
  Senior Curator of Education, Yale Center for British Art
Thursday

- **The Managerial Side of Public Health**
  
  *Bus will depart from in front of the main entrance, Sterling Hall of Medicine, 333 Cedar Street*

  Learn how one of Yale’s newest joint degree programs, a collaboration between the Schools of Public Health and Management, is training the next generation of business leaders in health care and health management. Includes a walking tour of Evans Hall, the architecturally stunning new home of the Yale School of Management designed by Lord Norman Foster ’62 MArch, which opened last year.

  Jessica Faville  
  **Class of 2016 student in the Accelerated MPH/MBA program**

  Udani Kadurugamuwa  
  **Class of 2016 student in the Accelerated MPH/MBA program**

  Ingrid Nembhard ’97  
  **Ira V. Hiscock Associate Professor of Public Health (Health Policy); Associate Professor of Management**

  Divya Srinivasan  
  **Class of 2016 student in the Accelerated MPH/MBA program**

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- **4:30–5:15 p.m.**

  **Closing Plenary**

  *Harkness Auditorium, Sterling Hall of Medicine, 333 Cedar Street*

  Beth Cheney ’89 MSN, Co-Chair of Assembly LXXV, will introduce Marta Moret ’84 MPH *(bio, p. 34)*, President of Urban Policy Strategies LLC, who will speak to us on “What You Can Do to Advance Public Health.”

- **6:15 p.m.**

  **Yale Medal Dinner Reception**

  *Yale Law School Dining Hall, 127 Wall Street*

- **7:15 p.m.**

  **Yale Medal Dinner**

  *Commons at the Schwarzman Center, corner of Grove and College (enter from Memorial Hall rotunda)*

  Transportation to hotels will be provided at the conclusion of the Yale Medal Dinner.

  Every year since 1952, the Yale Medal has been conferred to honor outstanding individual service to the University. This year’s recipients reflect the range of service and leadership the AYA strives to recognize with this award. We honor the remarkable contributions of the Medalists and the ways they have chosen to give back to our community of scholars and friends. *See p. 38 for bios of this year’s Medalists.*
Friday

The registration desk at Rose Alumni House, 232 York Street, will be open from 7:30 a.m. to 3 p.m. today.

8–8:45 a.m.

A Conversation with Deputy Provost Stephanie Spangler and Assistant Dean Melanie Boyd
McNeil Lecture Hall, Yale University Art Gallery; enter via York Street, to the left of the loading dock

Join Dr. Spangler (bio, p. 37), Yale’s Title IX coordinator, and Assistant Dean Boyd ’89 (bio, p. 32), Director of the Office of Gender & Campus Culture, for a discussion of the university’s progress in recent years on campus climate, sexual misconduct and related issues. In light of the recently released Association of American Universities (AAU) report, they will share updates on Yale’s plans to further strengthen response, prevention, and educational programs for the campus community.

9–11 a.m.

WORKSHOPS & BOARD MEETINGS

Attendees will engage with fellow alumni leaders for their constituency and/or activity to discuss topics of mutual concern. In addition, meetings will be held for task forces and boards, as listed below.

• Yale College Class Leadership
  Room 317, Linsly-Chittenden Hall, 63 High Street
  We will begin with an annual review of what Yale College classes are doing, followed by a panel of class volunteers who will share their successes and helpful how-to information. Many wonderful events and ideas have been conceived at this annual session!

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• Yale Clubs and Associations
  Room 211, Linsly-Chittenden Hall, 63 High Street
  Please join other volunteers for a plenary session in which you can benchmark your activities against those of other Clubs and learn about new initiatives in regional events. Club leaders will talk about signature events and initiatives launched in the past year and will discuss ways not only to engage your regional Yale community but also your extended local communities as well. Hear from others about what activities healthy Yale Clubs are planning, and learn about different ways you can think about the many Yale generations you serve.

• Major Cities and Shared Identity/Interest Groups (SIGs): Collaboration in Motion
  Afro-American Cultural Center, 211 Park Street
  This joint meeting will highlight opportunities to collaborate and grow alumni engagement through emerging regional chapters. We will also discuss various aspects of strategic planning — whether you are in rally, revisit or reboot mode — and discerning what “Leadership 2.0” means for your group or for you as an individual.

• Graduate School Alumni Association: Annual Fall Meeting (Part I)
  Room 211, Hall of Graduate Studies, 320 York Street
  AYA delegates who are members of the GSAA Board will meet to conduct their annual fall meeting. AYA delegates who are not GSAA board members are welcome to attend. The GSAA will continue meeting on Saturday morning from 8:30 to 11:30 a.m. at the AYA office, 1201 Chapel Street (between Park and Howe Streets).
• **Professional Schools**
  
  *Room 116, William L. Harkness Hall, 100 Wall Street*

  Professional School volunteers — delegates, members of each school’s board, and other leaders — are invited to a discussion facilitated by Jerry W. Henry ’80 MDIV, AYA Board of Governors member and chair of the G&P Committee. We will discuss an interesting new approach to engage alumni with students of the various professional schools; hear brief presentations from recent professional school AYA Board of Governors Excellence Award winners and what they believe made their programs award-winning; and discuss avenues for enhancing cross-school collaboration. Your school’s voice is important as we explore opportunities in support of President Salovey’s vision of “a more unified Yale.”

• **ASC and Yale Alumni Schools Ambassadors: Alumni and Admissions Working Together**
  
  *Room 119, William L. Harkness Hall, 100 Wall Street*

  Alumni Schools Committee volunteers have long served a vital role for Yale’s undergraduate recruiting efforts around the globe, and now are reaching out to promote liberal arts education through the Yale Alumni Schools Ambassadors (YASA) program started this year. In the first part of this session, Bowen Posner, director of the ASC program, will briefly discuss the latest developments that enhance alumni volunteers’ experience. There will then be a discussion about YASA, the successes and challenges in 2015, opportunities for the direction of the program, and plans for 2016.

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**November 20, 2015**

11:15 a.m.–12:15 p.m.

**Assembly Keynote Plenary**

*Battell Chapel, corner of College and Elm Streets*

AYA Board Chair Lise Chapman ’81 MBA and Vice President for Alumni Affairs & Development Joan O’Neill *(bio, p. 35)* will welcome Assembly attendees, followed by a multimedia update on events and programs sponsored by the AYA and other alumni organizations since the last Assembly.

Following these reports, Yale College Dean Jonathan Holloway ’91 MA, ’95 PHD *(bio, p. 33)* will share his thoughts on this fall’s “open conversation” on campus around naming, history and race, and will enjoin all of us to contribute to the discussion.

12:30–2:30 p.m.

**Assembly LXXV Lunch**

*Commons at the Schwarzman Center, corner of Grove and College (enter from Memorial Hall rotunda)*

At lunch, Assembly participants will hear remarks from President Peter Salovey ’83 MS, ’86 PHD. We will also present the fourth annual Yale-Jefferson Public Service Awards, an honor sponsored by Students and Alumni of Yale (STAY), given annually to recognize Yalies — typically one alum, one graduate/professional student, and one undergraduate — who inspire others through service to the greater good. See p. 42 for bios of this year’s awardees.

Following the luncheon program, you will have the opportunity to participate in small-group discussions on the issues introduced by Dean Holloway in this morning’s plenary. Printed “thought questions” and discussion agendas will be provided.
2:45–3:45 p.m.

INFO ON ALUMNI PROGRAMS: SESSION I

These breakouts (and a second round held at 4 p.m. this afternoon; see p. 25) will provide an opportunity for Assembly attendees to learn more about current AYA programs and to provide input on new initiatives. Presenters will offer an overview and/or annual report and include time for Q&A, as well as information on how to get involved.

- **Alumni Leadership/Board of Governors Interest**
  
  *Rose Alumni House Dining Room (lower level), 232 York Street*

  Repeated at 4 p.m., same venue; see p. 25.

  What kinds of volunteer leadership opportunities are available to Yale alumni through the AYA? This session will help current volunteer leaders learn about service in new and additional roles, including service on the AYA Board of Governors and how a Yale volunteer can become a Board member. The session is open to all Assembly attendees who would like to know more about other volunteer leadership opportunities at the AYA. Delegates in the second or third year of their terms who think they might be interested in Board service are especially encouraged to attend.

- **The Future of the AYA; Executive Director Search Update**
  
  *Davenport Auditorium, Davenport College, 248 York Street*

  Repeated at 4 p.m., same venue; see p. 26.

  Join Alison Brody ’95, Vice-Chair of the AYA Board of Governors, for a discussion of the AYA of today and of the future. Michael Madison ’83, former Chair of the AYA Board and chair of the executive director search committee, will also provide an update on the search process. What opportunities and challenges would you want AYA’s next executive director to know about on day one? What should AYA’s priorities be for the next three to five years?

- **Careers, Life, and Yale**
  
  *Room 119, William L. Harkness Hall, 100 Wall Street*

  Careers, Life, and Yale (CLAY) is a new program through which Yale alumni share career and life experiences with Yale students to help them develop career plans and life skills. CLAY events offer networking and mentoring opportunities and advice on interviewing and job-search techniques. Alumni also share insights about leadership, teamwork, financial literacy, greater self-awareness and work/life balance. Learn more about CLAY and how you can get involved.

- **Introducing the New and Improved Yale Career Network**
  
  *Room 211, Linsly-Chittenden Hall, 63 High Street*

  Repeated at 4 p.m., same venue; see p. 26.

  The Yale Career Network (YCN) is a searchable database of Yale alumni interested in professional networking to discuss career objectives and interests.
The YCN recently moved to an enhanced new platform cosponsored by the AYA and the Office of Career Strategy that features an integration with LinkedIn. You will learn what the system does, what your profile might look like, and how you can connect with other alumni and current students. You’ll even have an chance to sign up on the spot!

- **Emerging Shared Interest Group:**
  **The Yale Alumni Arts League**
  
  *J.E. Theater, Jonathan Edwards College, 68 High Street*

  Hear from the working group of the newly formed Yale Alumni Arts League on their development of a shared interest group dedicated to alumni working in and interested in the visual arts. Symposia are already scheduled at Art Basel Miami, at the Philadelphia Academy of Fine Arts, and through spring programming in London. Learn how you can be involved, and share your thoughts on opportunities to support our alumni and current students in the arts.

- **Yale Day of Service:**
  **Making a Difference in Your Community**
  
  *Room 116, William L. Harkness Hall, 100 Wall Street*

  Wondering how you can get the Yale Day of Service going in your area? Or have you participated in the program as a volunteer in the past and want to get more involved as a Site Coordinator or Club Coordinator? Come to this session to learn how we can help you reach out and make your community stronger while connecting with other members of the Yale family. AYA staff and Day of Service volunteer leaders will share their experiences and answer questions.

**Friday**

**November 20, 2015**

**4–5 p.m.**

**INFO ON ALUMNI PROGRAMS: SESSION II**

A second opportunity to learn more about AYA programs and to provide input on new initiatives. (Session I, listed on p. 22, was held at 2:45 p.m.)

- **Mentoring: Connecting Alumni with Students One to One**
  
  *Room 119, William L. Harkness Hall, 100 Wall Street*

  As part of the Careers, Life, and Yale initiative, a recent six-month pilot mentoring program has given alumni and students an opportunity to interact in a meaningful way. Alumni share advice on life and careers; students learn how to set goals and develop skills in leadership and communication. Join us to learn how you can participate and make a positive difference in the life of a current Yale student.

- **Yale Alumni Service Corps (YASC)**
  
  *AYA Office, 1201 Chapel Street*

  The Yale Alumni Service Corps is an alumni-led program that builds on the diverse skills of our participants for service trips that improve lives and provide opportunities for long-term sustainable projects in the communities we visit. Come listen to volunteers’ stories from previous trips, and learn more about the exciting new ones we are planning to Brazil (March 11–20, 2016) and Ghana (August 5–14, 2016).

- **Alumni Leadership/Board of Governors Interest**
  
  *Rose Alumni House Dining Room (lower level), 232 York Street*

  A repeat of the 2:45 p.m. session; see description on p. 22.
Friday

• The Future of the AYA; Executive Director Search Update
  
  Davenport Auditorium, Davenport College, 248 York Street

  A repeat of the 2:45 p.m. session; see description on p. 23.

• Introducing the New and Improved Yale Career Network
  
  Room 211, Linsly-Chittenden Hall, 63 High Street

  A repeat of the 2:45 p.m. session; see description on p. 23.

5:30–7 p.m.

Volunteer Leadership Awards Reception

President’s Room, 2nd Floor, Memorial Hall
(between Woolsey Hall and Commons)

Join us for a wine and beer reception with hors d’oeuvres to celebrate the presentation of this year’s AYA Leadership Awards for Volunteer Innovation and Service (see p. 44), the Alumni Schools Committee Service Awards (see p. 49), and the AYA Board of Governors Excellence Awards for alumni groups and programs (see p. 50). Together we will congratulate these outstanding volunteers and groups for their efforts on behalf of Yale and their communities.

Evening

Dinner on Your Own

Many Classes, Clubs, SIGs and other constituencies are planning their own by-invitation dinners, cocktail receptions and other events this evening. If you’re free, this will be your opportunity to try one of the many fantastic restaurants downtown that have given New Haven its reputation as a destination for “foodies.” Visit www.infonewhaven.com/dining-listing for more.

On Your Own

Other activities you might enjoy on Friday

7 p.m.

Men’s Ice Hockey: Yale vs. Cornell

Ingalls Rink, 73 Sachem Street

Tickets for this ECAC game begin at $12.

7:30 p.m.

Yale-Harvard Glee Clubs

Woolsey Hall, 500 College Street

The Glee Clubs join forces to present their annual joint choral concert. Jeffrey Douma and Andrew Clark, conductors. Free admission.

8 p.m.

Yale Dramatic Association: Merrily We Roll Along

University Theater, 222 York Street

A student-produced musical by Stephen Sondheim about a Broadway composer who abandons his career for Hollywood. Tickets $15; the box office opens at 7 p.m. for cash or credit cards (no American Express).

8 p.m.

Yale Cabaret: Trouble in Tahiti

Yale Cabaret, 217 Park Street

Lynda Paul ’12 PHD, ’17 MFA directs this production of Leonard Bernstein’s 1952 one-act opera. Tickets $20 at the door. Pre-show dinner service starts at 6:30 p.m., with menu items available for purchase. Also at 11 p.m., with small plates and dessert starting at 10 p.m.
GETTING TO THE YALE BOWL

By Bus | The Athletics Department provides free transportation between campus and the Yale Bowl on Saturday starting at 10 a.m. There are two routes: one running to/from the corner of Chapel and College Streets adjacent to Old Campus and the New Haven Green, the other to/from Payne Whitney Gymnasium, 70 Tower Parkway. Both lines do passenger drop-off and pick-up on Yale Avenue on the east (visitors’) side of the Bowl. Bus service ends at approximately 8 p.m.

On Foot | If the weather is good, the Yale Bowl is a pleasant 35-minute hike from the main campus. Walk along Chapel Street heading west (away from downtown); when the road forks two blocks after you pass the St. Raphael campus of Yale-New Haven Hospital, bear left on Derby Avenue, and in 15 minutes the Walter Camp Gate to the Yale Bowl will be on your right.

By Car | There is no free parking at the Yale Bowl, and the deadline for purchasing parking passes from Yale Athletics was November 11th. City police will issue citations for prohibited parking outside the approved lots. If you don’t already have a parking pass, leave your car behind and either walk or take one of the free shuttle buses.
On Your Own

Other activities you might enjoy on Saturday

9 a.m.

**Historical Tour of Grove Street Cemetery**  
*Meet at the entrance, 227 Grove Street (end of High Street)*

Join long-time amateur historian Tom Gottshall ’67, president of the Yale Alumni Association of Central South Carolina, for a guided tour of the world’s oldest private nonprofit cemetery. The tour will focus on those for whom Yale’s residential colleges are named and other legendary greats of campus lore.

11 a.m.–5 p.m.

**Yale University Art Gallery**  
*1111 Chapel Street*

Free admission. Current special exhibits include *The Ceramic Presence in Modern Art: Selections from the Linda Leonard Schlenger Collection and the Yale University Art Gallery and Donald Blumberg Photographs: Selections from the Master Sets.*

8 p.m.

**Yale Dramatic Association: Merrily We Roll Along**  
*University Theater, 222 York Street*

See description on p. 27. Tickets ($15) at the door; the box office opens at 7 p.m.

8 p.m.

**Yale Cabaret: Trouble in Tahiti**  
*Yale Cabaret, 217 Park Street*

See description, ticket and dining information on p. 27. Also at 11 p.m.

11 a.m.–2:45 p.m.

**Sterling Memorial Library**  
*120 High Street*

Free admission. Current special exhibits include *Organ Treasures from the Gilmore Music Library and Student Research at the Yale University Library*. In the Memorabilia Room: *Resilience and Memory in Japanese American Internment*.

Closed for Renovations

Both the Beinecke Rare Book & Manuscript Library and the Yale Center for British Art are currently closed for major renovation projects to overhaul their mechanical systems and enhance their facilities. The British Art Center will reopen in March 2016; the Beinecke will reopen in September 2016.
Plenary Speakers

Melanie Boyd ’89 (p. 18)
Operating out of the Yale College Dean’s Office, Melanie Boyd ’89 runs the Office of Gender and Campus Culture and advises the student-run Women’s Center. Both her scholarly and administrative work focuses on gender, sex and sexuality, with a particular attention to issues of sexual violence and cultural transformation. She works with a broad range of colleagues and students to help ensure that Yale’s strategies for addressing sexual misconduct are as effective as possible. Her scholarly writings have concentrated on the rhetorical deployment of suffering in feminist anti-violence literature. More recently she has been working on a theoretical analysis of sexual assault prevention programs on America’s college campuses. She holds a bachelor’s degree in Women’s Studies from Yale, a master’s degree in Women’s Studies from Emory, and a PhD in English and Women’s Studies from the University of Michigan.

Paul Cleary (p. 3)
Paul Cleary, the Anna M.R. Lauder Professor of Public Health at the Yale School of Medicine, has been Dean of the Yale School of Public Health since 2006. Under his leadership, the school has enjoyed a rapidly growing reputation, and its doctoral program has been recognized as one of the top three in the United States. For more than 20 years, Cleary has been involved in research focused on HIV patient care, leading or participating in numerous national studies. He directs the Yale Center for Interdisciplinary Research on AIDS (CIRA) and chairs the National Advisory Committee for the Robert Wood Johnson Foundation’s “Investigator Awards in Health Policy” research program. He has served as editor of The Milbank Quarterly and as associate editor of the Journal of Health and Social Behavior. He has received several national awards, including the 2002 Distinguished Investigator Award from the Academy for Health Services Research and Health Policy and the 2010 Picker Award for Excellence in the Advancement of Patient-Centered Care.

Jonathan Holloway ’91 MA, ’95 PhD (p. 21)
Jonathan Holloway is the Dean of Yale College and the Edmund S. Morgan Professor of African American Studies, History and American Studies. He specializes in post-emancipation United States history with a focus on social and intellectual trends. He served as the master of Calhoun College from 2005 to 2014, was Chair of the Council of Masters from 2009 to 2013, and won the William Clyde DeVane Award for Distinguished Scholarship and Teaching in Yale College in 2009. He has held fellowships from the W.E.B. Du Bois Research Institute at Harvard, the Stanford Humanities Center and the Ford Foundation, and he is currently a Distinguished Lecturer for the Organization of American Historians. Holloway has published numerous books on American history, most recently Jim Crow Wisdom: Memory and Identity in Black America since 1940 (University of North Carolina Press, 2013), and he has written an introduction for a new edition of W.E.B. Du Bois’s Souls of Black Folk that was published this summer by Yale University Press.
Jeannette Ickovics (p. 3)
Jeannette Ickovics is Professor of Epidemiology and Public Health and of Psychology at Yale, and directs the Community Alliance for Research and Engagement (CARE), an initiative of the Yale School of Public Health that brings “evidence to action” to improve health throughout the New Haven area. She is also Deputy Director for the Yale Center for Interdisciplinary Research on AIDS (CIRA), where she served as Director of Training from its inception in 1999 until last year. At the School of Public Health she founded the Social and Behavioral Sciences Division in 2000, and served as its director until 2012. Ickovics’ research investigates the interplay of complex biomedical, behavioral, social and psychological factors that influence the health of individuals and communities. She is an authority on maternal, community and child health with a focus on large-scale prevention interventions. She is the author of more than 160 peer-reviewed publications, and has received numerous awards for her research and community engagement.

Marta Moret ’84 MPH (p. 17)
Marta Moret is president of Urban Policy Strategies (UPS), a New Haven–based consulting firm that conducts research and assessment in public health. UPS evaluates the impact of community-based interventions in areas such as HIV, AIDS, childhood obesity, substance abuse and cardiovascular disease, and uses evidence-based approaches to enhance the capacity of African-American, Latino and Native American community organizations to implement successful disease-prevention programs. Moret is currently on the board of Women’s Health Research at Yale, an initiative of the School of Medicine. Previously she was the deputy commissioner for the Connecticut Department of Social Services and vice-president for programs at the Community Foundation for Greater New Haven. An enthusiastic alumna, she served as an AYA Delegate from the School of Public Health from 1997 to 2000, and was a member of the AYA Board of Governors from 2000 to 2003. She and her husband, Peter Salovey ’83 MS, ’86 PhD, have lived in New Haven ever since they arrived as graduate students more than 30 years ago.

Joan O’Neill (p. 21)
Joan O’Neill has worked at Yale for more than 25 years, and is now the university officer responsible for leadership of all alumni affairs and fundraising activities. She was appointed as Vice-President for Development in July 2012, and earlier this year assumed responsibility for the Yale Alumni Association as well. Prior to this she spent eight years as Associate Vice President for Development, playing an instrumental role in planning and designing the strategy for the “Yale Tomorrow” capital campaign, which concluded in 2011 having raised $3.88 billion. She also oversaw the programs for major gifts, parent giving, planned giving, annual giving and reunion giving, which together contributed $1.2 billion of the amount raised by the campaign. O’Neill had held earlier positions as Area Director at the Yale School of Medicine, as
**Plenary Speakers**

Director of Special Projects and Assistant to the Vice President for Development, as Director of Leadership and Major Gifts, and as a director in principal gifts for Yale’s previous 1992–1997 capital campaign. She first joined Yale in 1987 as a major gift officer.

**Peter Singer ’90 MPH (p. 3)**

Peter Singer has dedicated the last decade to bringing science and innovation to tackle the health challenges of the world’s poorest people. As Chief Executive Officer of Grand Challenges Canada, Professor of Medicine at the University of Toronto and Foreign Secretary of the Canadian Academy of Health Sciences, he is well known around the world for his creative solutions to some of the most pressing global health problems. He has advised the Bill & Melinda Gates Foundation, the United Nations Secretary General’s office, the Government of Canada, Pepsico, the BioVeda China Venture Capital Fund, and several African governments on global health. In 2007, Dr. Singer received the Michael Smith Prize as Canada’s Health Researcher of the Year in Population Health and Health Services; in 2011 he was appointed as an Officer of the Order of Canada for his contributions to health research and bioethics. He has published more than 300 research articles, administered over $50 million in research grants, and mentored hundreds of university students.

**Stephanie Spangler (p. 18)**

Stephanie Spangler joined the Office of the Provost in 1995 and serves as its liaison to the Schools of Medicine, Nursing, and Public Health, and to other health and biomedical units. She oversees the provost’s Office of Academic Integrity, established in 2011, working with colleagues throughout the university to fortify programs and procedures relating to honesty and responsibility in scholarship. Additionally, she is charged with leadership of university-wide Title IX compliance and related initiatives. Before assuming her present position, Spangler served as director of Yale University Health Services, a health-care delivery system serving faculty, employees, students and their dependents. She did her residency training at Yale–New Haven Hospital and holds an appointment as clinical professor in the Department of Obstetrics, Gynecology and Reproductive Sciences at the Yale School of Medicine. From 2009 to 2011, she also held the position of associate vice president for West Campus planning.
The Yale Medal

Inaugurated in 1952, the Yale Medal is the highest award presented by the university. It is conferred solely to recognize and honor outstanding individual service to Yale. Since its inception, the Medal has been presented to 303 individuals, all of whom not only showed extraordinary devotion to the ideals of the university but were also conspicuous in demonstrating their support of the institution through extensive, exemplary service on behalf of Yale as a whole or one of its many schools, institutes or programs.

Five individuals have been selected by the Association of Yale Alumni (AYA) and approved by the Yale Corporation to receive the Yale Medal in 2015. These awards will be conferred at dinner in Commons on Thursday night (see p. 17).

R. Kemerer Edwards ’49
Kem Edwards is a quintessential and tireless volunteer and alumni leader for Yale and his Class of 1949, serving in many volunteer roles for over half a century in Yale Clubs, Alumni Schools Committees and the Yale Alumni Fund from coast to coast. He has been Chair of Agents for the Class since 1991, and Gift Chair since his 50th reunion. He was a member of the Alumni Fund Board from 1994 to 2009, including a term on its executive committee, and is currently again serving in a term that runs to 2016. Edwards has served on his Class Council since 1980 and became Class Secretary in 2014. He is a Mory’s Council member, a fellow of Jonathan Edwards College, and a Trustee Emeritus of the Yale Whiffenpoof Alumni. He enjoys advocating for Yale in numerous ways, whether sharing his own story or encouraging others to join him in supporting the university. He also remains an enthusiastic “student,” having audited some 129 Yale College courses over the past 20 years.

Melanie A. Ginter ’78, ’81 MS
Melanie Ginter’s passion for volunteering extends to many areas of the university and its host city. She has served as president of the New Haven Preservation Trust, encouraging Yale to preserve its historic architecture as it renovates for the future. At Mory’s she chaired its Building Renovation Committee, and was the first woman to serve as a board officer. She championed financial aid for graduate and professional students during her two terms as president of the Yale Club of New Haven, during which time she received the AYA Club Recognition Award for her leadership. At other times she has served on the AYA Board of Governors, as an AYA Delegate for two different constituencies, as co-chair of her class reunion or gift committee for the past four reunions, and as an active member of numerous boards, planning and advisory groups across the university community, including those of the Yale Cancer Center, the Yale Development Council, the Yale Tercentennial, the Yale Swimming and Diving Association, and several major initiatives of Yale Athletics.
Stephen Karl Scher ’56, ’66 PhD

Steve Scher has shown exceptional devotion to Yale through a variety of commitments. Foremost among them was his inspired leadership at a critical moment, when the Graduate School Alumni Association (GSAA) was encouraged to expand its membership in 1998 by joining forces with the AYA and its delegate structure. His vision and willingness to draft a new constitution for the GSAA laid the groundwork for an increasingly fruitful role for its alumni. As the first chair of the GSAA under the new constitution, he guided the organization through its initial two years. He has served as a member of the AYA Board of Governors and chaired the AYA assembly on sustainability in 2007 to much acclaim. He has taken on a leadership role with the Yale Day of Service, and with considerable success has encouraged others to become involved. Steve serves on the board of the Yale Alumni Association of New York and on the Council of the Yale Club of New York City.

Theodore P. Shen ’66

Ted Shen has been a consummate volunteer for Yale over the decades. He served on the Yale Corporation, the university’s governing board, from 2001 to 2007. When the university needed to update its squash courts in the early 1990s to conform to new international standards, he gave a leadership gift to begin construction. He has been a member of the governing board of the Yale University Art Gallery since 2001 and currently serves as its chair. Shen served for two years on the President’s University Council and six years on the Yale Investment Committee, which oversees the university’s endowment. His numerous contributions to his alma mater have also included serving on his Class Council, its reunion gift committee, and the executive committee of the “Yale Tomorrow” capital campaign. Yale’s innovative undergraduate musical theater program, launched in 2005 and funded from its inception by the Ted & Mary Jo Shen Charitable Gift Fund, is today known as the Shen Musical Theater Curriculum.

Barbara Wagner ’73

Barbara Wagner embodies the role of Ambassador for Yale: she has devotedly served the university with depth and breadth for more than 25 years. She has led the Alumni Schools Committee in her area since 1990, coordinating volunteers who annually interview over 95% of local applicants to Yale, organizing receptions for admitted students and networking opportunities for local undergrads, and administering a local summer scholarship program. She was co-chair of Yale’s 2010 conference celebrating 40 years of coeducation at Yale, was a founding member of YaleWomen, and continues to participate in WISER, an alumnae group supporting Yale women’s athletics. She served five years as Ohio Coordinator for the Yale Day of Service, has organized class reunion programs, has participated in six YaleGALE programs, and was a country producer of the 2015 inaugural Yale Alumni Schools Ambassadors (YASA) trip to the Balkans. She has served on the AYA Board of Governors and as president of the Cincinnati Yale Club, and has been a CYC board member for more than two decades.
Yale-Jeff Awards

In 2012, the AYA, Students and Alumni of Yale (STAY) and the Jefferson Awards for Public Service launched the Yale-Jefferson Public Service Awards, three of which are given each year — one to a Yale undergrad, one to a graduate/professional student, one to an alum — to recognize those who inspire the Yale community.

The following individuals are being presented with these awards for the 2014—2015 year, to be presented at the Assembly LXXV lunch on Friday (see p. 21).

**Ian Tuski ’15 MusM**

When Ian Tuski established a teaching artists program in the Fair Haven public schools system in 2013, he created a new cultural space for the community. He began the program through his own initiative, and it is now supported by the Yale Class of ’57 Music in Schools Initiative administered through the Yale School of Music. Tuski’s program connects his students with their culture and thereby enriches the lives of their families, churches, schools and community centers. Since he arrived at Yale he has devoted much of his spare time giving guitar lessons to middle and high school students, especially immigrants and refugees. Tuski and his students have participated in concerts, celebrations and other artistic events in New Haven, including performances at City Hall, New Haven schools and Hispanic cultural organizations.

**Danny Ullman ’15**

Danny Ullman has worked tirelessly to promote sustainability through service since he first arrived at Yale. He began by volunteering with food programs of the Yale Hunger and Homelessness Action Project (YHHAP), delivering hundreds of meals weekly from Yale dining halls to the Downtown Evening Soup Kitchen (DESK). Ullman then served as YHHAP’s head of food rescue, coordinating dozens of volunteers, managing YHHAP’s food rescue van, and liaising with every Yale dining hall manager. Later joining DESK’s Board, he helped raise funds for the purchase of new kitchen appliances, while continuing to deliver food and serve meals weekly. Ullman recently helped launch the Clothing Closet at the Episcopal Church of St. Paul & St. James, a new YHHAP project that collects clothing items from Yale students and then delivers them to those in need.

**Janna Wagner’95**

In 1999, together with Jessica Sager ’99 JD, Janna Wagner co-founded All Our Kin, an organization that trains, supports and sustains community childcare providers to help children and families maintain the foundation they need to succeed in school and in life. Previously she had taught in the South Bronx through Teach for America. Active today in the Yale and New Haven communities, Wagner is a founding board member of the Whim ’n Rhythm Alumnae Association. She co-teaches a course on “Child Care, Society and Public Policy” at Yale, and chairs the Ulysses S. Grant Foundation, an academic summer program that brings Yale and New Haven students together. She is the founder of The Group with No Name, a social and civic organization that turns New Haven’s residents into citizens.
Leadership Awards

The annual AYA Leadership Awards for Volunteer Innovation and Service are made for outstanding individual service. Unlike the AYA Board of Governors Excellence Awards, presented to alumni groups, these awards are made to individuals nominated and then voted on by the AYA staff, the professionals who have seen the passion of their nominees firsthand. This provides the AYA’s front-line workers with a way of recognizing each year the extraordinary accomplishments of at least a few of the many “Ambassadors for Yale” — the outstanding volunteers who have demonstrated a willingness to give back, a penchant for innovation, and a high level of selfless service on Yale’s behalf.

The following individuals are being presented with these awards for the 2014–2015 year (see p. 26).

**Harry Chang ’84**

While Harry Chang is widely known for his role in organizing the first-ever Yale Asian Alumni Reunion (2014), his extraordinary service as an alumni leader goes back more than a quarter of a century. A founding member of the Association of Asian American Yale Alumni (AAAYA), he was instrumental in its expansion, serving as first president of its Northern California chapter, a member of its national board since its inception in 2008, and more recently its vice president and president. He served as an At-Large Delegate to the AYA Assembly from 2009 to 2012. During the 1990s he raised financial support to help Yale students to work for nonprofit organizations, and helped establish a community service fellowship in memory of a fellow classmate that still funds Yale students in summer internships. For over 20 years Chang has been interviewing students as a member of the Alumni Schools Committee, most recently serving as ASC Director for Palo Alto. A role model to multiple generations of Yalies, he continues to commit his time and talent in service to Yale.

**Susan E. Lennon ’85 MPPM**

Susan Lennon is a phenomenal volunteer and a steadfast ambassador for Yale. One of the founding members of YaleWomen, she has chaired its Chapters Committee and currently serves as governing Council Secretary. She has been the driving force behind YaleWomen’s gender parity initiatives in the fields of government, media and education, among others. In 2010, she co-chaired the university conference “Celebrating Yale Women: 40 Years in Yale College, 140 Years at Yale.” In addition to her work on behalf of YaleWomen, Lennon has served in many other university leadership roles, including as a member of the AYA Board of Governors, a Yale Day of Service Regional Coordinator, a member of the School of Management Alumni Association Board, and chair of the SOM Alumni Fund. Her leadership style is one which encourages others to step out and try, with the notion that failure is not only an option but a steppingstone to success. Her character and spirit are the essence of being an ambassador for Yale.
Leadership Awards

**Rahul R. Prasad ’84 MS, ’87 PhD**
**Holly P. Welles ’88 MFS**

As individuals, Rahul Prasad and Holly Welles have proven to be passionate volunteers for Yale. Both have served as AYA Delegates and as members of the AYA Board of Governors; Prasad has been president of the Yale Club of San Francisco, while Welles has been president of the Yale School of Forestry & Environmental Studies Alumni Association. As G&P alumni, they had long lamented the lack of unity between the alumni and student bodies of Yale College, the Graduate School and Yale’s professional schools. So last year they teamed up to create a visionary plan for a program of on-campus “career days” that would bring all these constituencies together for lectures, panel discussions, receptions and other networking opportunities where alumni from all the schools could share their experience with current students. The first, “Green Careers for Yale Blues,” was held in September 2014; the second, “Healthy Career Choices,” in April 2015. These events were so successful that they inspired the creation of a new strategic initiative of the AYA, “Careers, Life, and Yale” (CLAY), which will organize similar events going forward — building on the leadership of these two dedicated alumni volunteers.

**Margie Smith Whiteleather ’87**

In recent years Margie Whiteleather has participated in more alumni events than anyone beyond the alumni association’s professional staff, all without leaving her home in Geneva, New York. How does she do it? As @margiesw on Twitter since 2009, and on other platforms, she recognizes social media’s power to help alumni connect no matter how remote they are from campus or classmates. Proving that “new” media isn’t just for millennials, she joined Tim Harkness ’87 to make their class a model in using social media to share news and build 25th reunion momentum. This success prompted her to create @YaleAlumni social media accounts to engage the whole alumni family. She and Sarah Tomita ’06 have been dynamic co-chairs of SA@Y (Social Alumni at Yale), galvanizing more volunteers to use the tools of the web to share news about clubs, classes, service efforts and SIGs. She has edited 38 stories (so far!) for the Yale Alumni Storify page, helping numerous groups share their stories. “Modest Margie” makes the social media sum as good as the alumni association’s parts.

**Scott R. Williamson ’80**

Few alumni volunteers have served Yale in as many different capacities as Scott Williamson — and he has done so with a thoughtful approach and meaningful personal follow-through (handwritten thank you notes!). Beyond serving twice as president of the Yale Club of Chicago, separated by 20 years, he has helped launch new initiatives, serving as the first Regional Director for the Yale Day of Service, championing local SIG chapter development, and commencing the tutoring program at Elihu Yale School, to name a few examples. A generation of Yale applicants and scores of alumni know Scott for his 20 years as regional Chair of the Alumni Schools Committee. Closely
coordinating with the Yale Club of Chicago and its scholarship foundation efforts, his outreach ensures that the 230+ alumni interviewers are equipped to be effective ambassadors for Yale, that the matriculants (from over 1,200 applicants each year) and their families feel welcome in the Yale community, and that recent graduates feel welcome in Chicago. Most recently, Scott was an Executive Officer of the AYA Board of Governors and a co-producer of the inaugural Yale Alumni Schools Ambassadors (YASA) trip to the Balkans. Throughout the years he has also volunteered for his Class, been involved in Yale Development efforts, hosted numerous Community Service Summer Interns, and participated in the first three Yale Global Alumni Leadership Exchange (YaleGALE) programs. And despite this list barely scratching the surface, no account of his dedication to Yale would be complete without mentioning that he is also a proud Yale parent twice over.

In each city or region, the Alumni Schools Committee (ASC) is the team of alumni volunteers who interview high school students applying to Yale College. ASCs are also tasked with maintaining good relations between Yale and local high schools. The ASC program is overseen by Yale Undergraduate Admissions, and the ASC Service Awards (see p. 26) recognize committees that have provided exemplary support of Yale’s goal to reach out to the best and brightest students of the next generation.

Alumni Schools Committee Excellence Award
For the Alumni Schools Committee that exhibits overall excellence, including a strong commitment to an ambassadorial mission, superior volunteer participation and reporting to the admissions committee, and creativity in programming

★ United Kingdom
Led by ASC Directors Richard Burston ’82 and Alexandra Burston ’13

Alumni Schools Committee Ambassador Award
For the Alumni Schools Committee leader who exemplifies the ambassadorial mission of the program, inspires superior participation by engaging both new and experienced volunteers, and facilitates creativity in programming and communications

★ John N. Walsh III ’67
ASC Director for Buffalo, New York

★ Laura Farwell ’85
ASC Director for Upper Peninsula, Michigan
Excellence Awards

The annual AYA Board of Governors Excellence Awards recognize the superior accomplishments of Yale’s classes, regional clubs and associations, shared-identity and interest groups, and graduate and professional school alumni associations. These awards honor programs, events and best practices in alumni relations that have achieved excellence in their results and commensurate benefits for, and on behalf of, the university. The successes reflected in these prizes raise standards and contribute to the growing impact of alumni activities throughout the entire Yale family worldwide.

The following groups are being presented with these awards for the 2014–2015 year (see p. 26).

Highest Percentage of Returning Alumni Reunion Award

For highest percentage of returning alumni measured against total living alumni of the class and against previous reunions of the same anniversary

★ Yale College Class of 1985 (30th)
★ Yale College Class of 2010 (5th)

Outstanding BOLD Class Award

For the BOLD (Bulldogs of the Last Decade) class that exhibits overall excellence in programming, including a successful mix of educational, cultural, athletic, social and community-service programming

★ Yale College Class of 2013

The Class of 2013 continues to pride itself on the outstanding engagement of its members through a series of successful events in 2015, including a happy hour after the Harvard-Yale hockey game; a Young Alumni Reunion in February, held with the Class of 2014 in New York; and a tailgate at the 2015 Harvard-Yale football game. The Class has capitalized on the enthusiasm of its members through low-cost events designed to be fun. By working closely with the AYA and maximizing social media, the Class continues to be at the forefront of the BOLD classes in encouraging the involvement of young alumni.
AYA Board of Governors Excellence Awards

Outstanding Major-City Club Award (Tie)

For the alumni association among the seven major cities that exhibits overall excellence in programming, including a successful mix of educational, cultural, athletic, social and community-service programming

★ **Yale Club of Los Angeles**

YCLA strives to address the needs of a diverse alumni body spread out over a large geographic area by serving as a focal point for collaboration between them and other community groups. It has worked with more than 30 different partners, including SIGs, other Yale Clubs, the alumni associations of Yale’s professional schools, and various community organizations. From Blue Reads and Yale football parties to tours of JPL and multiple Yale Day of Service sites, YCLA aims to continue the balanced curriculum that has seen its membership engagement approach historic highs.

★ **Yale Boston**

Yale Boston serves as a leader in maintaining club traditions while engaging in new kinds of programming. This successful balance was represented last year between its hosting of the Yale-Harvard Football game — attended by over 450 people — and its first-ever regional cross-club event, which entailed reaching out to Yale alumni in New Hampshire, Rhode Island, Vermont and other nearby regions for a hosted tour of the Museum of Fine Arts of Boston. The planning for this event has built a roadmap for future cross-club collaboration and engagement.

Outstanding Mid-Size Club Award

For the alumni association among the regions ranking 8 to 20 in population that exhibits overall excellence in programming, including a successful mix of educational, cultural, athletic, social and community-service programming

★ **Yale Alumni Association of Maryland**

New leadership has revitalized the Yale Alumni Association of Maryland in recent years with a growing range of events. In addition to hosting its regular “roving” Tuesday happy hours, the Club has created an innovative “Welcome Yalies to Maryland” program; supported the performance of Scalia/Ginsburg, a new opera composed by a Maryland-based Yale alum; sponsored a member-curated art exhibit; and organized a talk with a local professional team sports analyst. Through these and other efforts, the Club has regenerated enthusiastic participation from the Yale family.
in Maryland, with increasing participation from graduate and professional school alumni.

**Outstanding Small Club Award**
For the alumni association outside the major and mid-sized markets that exhibits overall excellence in programming, including a successful mix of educational, cultural, athletic, social and community-service programming

★ **Cincinnati Yale Club**
The first Yale Club ever founded, traditionally a very active group, outdid itself last year for the 150th anniversary of its 1864 founding. Nearly 300 alumni, guests and friends participated in a weekend showcasing the best of Yale in Cincinnati. Among the festivities, a local Yale-trained musician conducted music by a famed Yale composer; several Yale faculty gave lectures; and a Yale alum who is a professor of jazz at the University of Cincinnati lead a Cole Porter cabaret. The celebration, which was open to the public, concluded with a gala dinner attended by President Salovey and his wife, Marta Moret. The planning and the celebration itself bolstered ties between Yale and its community.

**Outstanding International Club Award**
For the international alumni association that exhibits overall excellence in programming, including a successful mix of educational, cultural, athletic, social and community-service programming

★ **Yale Club of Beijing**
This Club is being recognized for its service as a bridge between Yale and its alumni, between the USA and China, and between Yale alumni and their city. Over the last 12 months, YCB has orchestrated 28 events for 1,200 alumni and friends around topics of learning, fellowship and community engagement. The Yale Day of Service project this year, focusing on environmental river conservation in Beijing, drew 60 participants. Some events were hosted in conjunction with the Yale Center Beijing and alumni clubs from other universities. Most club events are open to the public, enhancing the visibility of Yale and enriching dialogues spanning a broad spectrum of topics from entrepreneurship, music, food safety and the Sino-US relationship to globalization, design innovation, cultural preservation and electric cars.
AYA Board of Governors Excellence Awards

Outstanding G&P School Volunteer Engagement and Leadership Award

For the graduate/professional school alumni association that best demonstrates leadership in strategic planning, volunteer recruitment, financial management and stewardship

★ Graduate School Alumni Association

The GSAA’s “Where Do I Go from Yale?” program in May 2015, a career-exploratory event for graduate students, now serves as a model for other schools. Through this event, the GSAA hit upon a formula for connecting alumni and students, not only providing a way to re-engage “lapsed” alumni as speakers and participants but also offering leadership opportunities for the GSAA board members who did all the planning. This year’s event included sessions examining what leaders are looking for when hiring, with recent graduates sharing tips for success, along with discussions on careers in science, law, technology and the humanities. A networking luncheon for alumni and students was one of the event’s highlights.

Outstanding G&P School Event Award

For the graduate/professional school alumni event that exhibits overall excellence in participation, marketing, education experience, and implementation

★ AYA Board of Governors G&P Committee

Working in conjunction with alumni and current student volunteers, this committee embarked on an ambitious program to persuade alumni to return to campus and engage current students on career choices. Its first all-day event, “Green Careers for Yale Blues,” brought back 20 alumni willing to volunteer as speakers and panelists. The 200 tickets were sold out in less than five hours. This success led to the “Healthy Career Choices” conference devoted to careers in health care, with similar success in student registrations and even more alumni volunteers. Operating on a shoestring budget, this committee has inspired new connections between Yale alumni whose experience can inspire students to develop their own career and life plans.
Outstanding SIG Award

For the Shared Interest Group (SIG) alumni association that exhibits overall excellence in programming, including a successful mix of educational, cultural, athletic, social and community-service programming

★ Yale Veterans Association

The 2014–15 year was a banner one for the YVA, confirming its transition from an eager young SIG to an established leader in the alumni community. This year the YVA hosted the Yale Veterans Summit, which attracted more than 300 civilians, academics, administrators, journalists and uniformed military representatives from across the country and from other colleges. Among other recent accomplishments, the YVA helped to revitalize its New York City chapter, provided ROTC mentorship to current students, and organized a Yale Day of Service project at the West Haven V.A. Hospital’s Blind Rehabilitation Center. The YVA collaborated with other SIGs and groups to provide programming targeted to a wide variety of alumni.

Outstanding SIG Volunteer Engagement and Leadership Award

For the Shared Interest Group (SIG) that best demonstrates leadership in strategic planning, volunteer recruitment, financial management and stewardship

★ Yale Alumni Nonprofit Alliance (YANA)

YANA now has chapters in New York, San Francisco, Philadelphia, New England, Chicago and Washington, DC. Its decentralized “similarity-difference-impact” planning approach not only allows different pathways to success but also enables one chapter’s achievements to support similar activities in other chapters. YANA has “playbooks” on how to plan surveys, roundtables and service events, and how to handle Yale liaison, budget, governance, board matching and a host of other details essential to good organization. YANA is well on its path to becoming the one-stop resource for career networking, as well as expanding career and service opportunities for the broader Yale nonprofit community.
AYA Board of Governors Excellence Awards

Outstanding SIG Reunion or Event Award

For the Shared Interest Group (SIG) event that exhibits overall excellence in participation, marketing, educational experience and implementation

★ Yale Swimming and Diving Association

This year marked the 40th anniversary of women’s swimming and diving at Yale, and the YSDA honored the milestone with a weekend-long reunion held in New Haven in February. Katelyn Kane ’08 and Siobhan Donofrio ’90 worked closely with Yale Athletics to organize an event for current swimmers and more than 120 alumnae from the years 1976–2014. A highlight of the event was “Toasts for Time,” where participants gave remarks of a minute or two — while a pace clock ran — to share insights about the impact Yale swimming had on their lives. The event furthered YSDA’s mission to connect alumni with each other and with Yale, and to encourage support and engagement with current student-athletes. (Photo: the 1975–76 Yale Women’s Varsity Swim Team.)

Outstanding Collaboration Award

For the program or event that best exemplifies an integrated effort among two or more alumni association groups, or between an alumni group and an outside organization

★ Yale Club of Washington, DC

To further its mission to educate the public on matters of national concern, this Club has cosponsored the annual Congressional Forum for the past 12 years in partnership with prominent civic policy groups. The Forum brings Republican and Democratic lawmakers together with business and civic leaders to discuss differing policy perspectives and innovative approaches to current national issues in a nonpolitical, bipartisan setting before a public audience that includes local students invited by the Club to experience important policy dialogues firsthand. This collaboration also has generated funding for dozens of Summer Community Service Fellow interns serving local community charities.
Outstanding Innovation Award (Tie)

For a new event or program, preferably one that has completed its second year of implementation

★ Yale Global Alumni Leadership Exchange (YaleGALE)

Supplementing its signature international outreach visits with university alumni groups in their home countries, YaleGALE has added a four-day alumni relations conference in New Haven called “YaleGALE@Yale,” designed for participants from previously visited institutions. The conference is timed to mesh with the annual AYA Assembly to take advantage of alumni and staff already coming back to Yale. This conference supports the university’s desire to advance higher leadership and best practices firsthand. YaleGALE has created the structure to provide the basis for a continuing program at Yale coordinated with future AYA Assemblies.

★ Yale Club of San Francisco

When a YCSF-sponsored survey revealed that some of its older members did not feel comfortable attending Club events popular with younger alumni, the Club decided to organize a mini-reunion this past winter especially designed for Yale alumni in degree programs of the ‘70s and ‘80s. This wider inclusiveness encouraged greater participation from G&P alumni. In addition to general announcements and newsletters, the Club sent targeted these alums with special e-mail promotions. The response was overwhelming: 90 attendees gave rave reviews for an event finally “meant for them.” Since then there has been popular demand for follow-up activities aimed at this newly reconnected alumni group. Another mini-reunion this past spring had similar attendance, two-thirds of which represented alumni who hadn’t been at the winter event.
**Best Marketing, Branding & Communication Effort**

For the effort that best exemplifies a successful communications effort based on design, creativity, implementation and response

★ **Yale Lightweight Crew**

The award goes to a 40-minute documentary film entitled *Y150: The Yale Lightweight Crew Story*, written and produced by Andy Bacas ’80, a varsity athlete and alumni head coach. Three years ago, Bacas worked with other leaders of the Yale Lightweight Crew Association to raise $1.5 million for the endowment of a varsity coach position. Fifteen Y150 oarsmen from the early 1980s raised $20,000 to fund the making of this film, which is a video history of a century of lightweight rowing at Yale. It is a touching testimony of the athleticism and camaraderie of Yale’s crew teams and the impact of rowing on the lives of these alumni. The film serves not only as a marketing and recruiting tool for Yale Lightweight Crew, but also as a “thank you” to all contributors to the association.

**Emerging Leaders Award**

For the alumni association that best identifies, recruits, engages and sustains new volunteer leaders

★ **Yale Club of Oregon and Southwest Washington**

For some years, the general level of engagement at this Yale Club had been stagnant. But 2014 saw a turning point: a “pep rally” visit by AYA Executive Director Mark Dollhopf ’77 in which he reminded the local Yale family of its untapped potential. Since then, the Club has seen tremendous growth in leadership and volunteerism, adding five new board members and a new community service committee, and launching a new website and Facebook page. The Club designated 2015 as its “Year of Service,” scheduling six service projects over 12 months, including one that drew 47 participants — the largest in its history. New cultural and social events have attracted alumni who had never participated in local Yale events before. The Club has deliberately nurtured and new leaders, and has built an officer pipeline that facilitates governance succession.

**Outstanding Large Day of Service Award**

For the alumni association that demonstrates the most successful Day of Service engagement with 25 or more people in attendance

★ **Yale Club of Los Angeles**

YCLA elevated its Yale Day of Service commitment this year through an active partnership with its host city and the goal of restoring the Los Angeles River as a focal point for the entire area. Working together over the entire year leading up to the
AYA Board of Governors Excellence Awards

Yale Day of Service, alumni organized the Los Angeles River Public Art Project and sponsored four DoS sites along the river (in addition to almost two dozen other YCLA sites elsewhere) tied to the development of a Cultural Master Plan to be presented to civic leadership. Participating alumni included environmental and nonprofit experts and staff members of the mayor’s office. Follow-up planning and events have allowed Yale alumni to remain engaged in making the Los Angeles River Public Art Project a reality.

Outstanding Small Day of Service Award

For the alumni association that demonstrates the most successful Day of Service engagement with fewer than 25 people in attendance

★ Yale Club of Central New Jersey

Led by two inspirational alumnae, a “Career Explorations” program was held for its second year at a high school in a severely disadvantaged area of Newark. Working in an area with limited local counseling resources, the program filled an important need by creating a one-day event to help some 50 high school students with career planning, life skills and college application strategies, and to advise their parents as well. This project brought Yalies from many different classes, schools and career backgrounds together to work with these “first-gen” students and their families. Establishing this ongoing program in a troubled school is an accomplishment in itself, but the two alumnae organizers’ dedication to keeping the program going exemplifies the best qualities of being Yalies.

Outstanding Student Engagement Award

For the alumni association program or event that best integrates and engages current Yale students

★ YaleWomen

This award is made for YaleWomen’s “Gender Rules” symposium held last November at the Yale School of Management, which drew 200 Yale alumni and 100 current students. The agenda focused on access, outcomes and equality of women in academia, business and political sectors. With a generous grant from the Seymour L. Lustman Memorial Fund, students were able to attend free of charge. Participants heard from President Salovey, Provost Polak, Yale faculty and others on the topic of gender equality, and engaged in active discussions throughout the conference and its networking social events. The symposium was an excellent example of successful collaboration among Yale’s alumni, faculty and students.
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Save the Dates

Assembly LXXVI
November 10–11, 2016

Please watch www.aya.yale.edu/assembly for details beginning in September 2016.

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news.yale.edu | YaleNews is your source for stories about people and programs across the campus, including alumni association highlights.

facebook.com/YaleUniversity | Over 1.1 million people “like” Yale on Facebook. More are always welcome!

twitter.com/Yale | Over 230,000 people follow @Yale on Twitter. If you Tweet about Assembly (and alumni events throughout the year), use the hashtag #YaleAlumni.

instagram.com/Yale | BuzzFeed calls Yale one of the nation’s “most Instagrammable” campuses, and our @Yale Instagram account shows why. If you are on Instagram, tag campus and assembly photos #Yale and #YaleAlumni.

linkedin.com/yale-university-18403 | Nearly 80,000 alumni, along with over 30,000 other friends, follow the official Yale University LinkedIn page.

With more and more alumni using social media, and with so many of us using smart phones and tablets, we want to make sure as many people as possible join us to stay connected and share the good news about Yale and the AYA with classmates and other Yale friends.
Platinum-Level Green Event Certification: 2015 Association of Yale Alumni Assembly

A green event successfully integrates sustainability – the balance of people, planet, and prosperity – into its planning and implementation. For more information, visit sustainability.yale.edu/green-event-certification

Yale Office of Sustainability