YALE ALUMNI ASSOCIATION

Assembly LXXIII
November 21-23, 2013

New Haven at 375: Celebrating a Remarkable City

OFFICERS
James C. Lu ’77, Chair
Michael J. Greenwald ’75, ’81 MPPM, Vice-Chair
Alison E. Brody ’95, Executive Officer
Lise P. Chapman ’81 MBA, Executive Officer
Welcome

Welcome back to campus! We’re delighted you’re here.

This week, we’d like to reintroduce you to New Haven. Although it has been Yale’s home for three centuries, New Haven has remained largely unknown to many alumni, especially those who were students during the ’70–’90s when it went through the same kind of decline as many other U.S. cities. Happily, recent students have been able to witness the urban area’s astonishing renaissance firsthand, and the goal of this week’s Assembly will be to let you experience this reality for yourself.

The final schedule for the Assembly weekend follows. We hope you will find much that is interesting, enjoyable, and thought-provoking.

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Thursday

8 a.m.–5 p.m.

**Registration Check-In**  
*Rose Alumni House, 232 York Street*

Assembly participants will check in and receive their packet of materials for the Assembly program.

9:30–10 a.m.

**Assembly Welcome**  
*Shubert Theater, 247 College Street*

AYA Board and Assembly Chair Jimmy Lu ’77 will welcome delegates and guests to the Assembly, and introduce a video of greetings from the Mayor of New Haven, John DeStefano, Jr.

10–11 a.m.

**Plenary Lecture I: New Haven’s First 375 Years**  
*Shubert Theater, 247 College Street*

Judith Schiff (*bio, p. 23*), New Haven City Historian and Chief Research Archivist at the Yale University Library, will give us a whirlwind tour of New Haven’s history from the beginning to the present, and explain why the city was important to America long before Yale moved here in 1716.

11 a.m.–12 noon

**Plenary Lecture II: New Haven Today**  
*Shubert Theater, 247 College Street*

Bruce Alexander ’65 (*bio, p. 20*), Vice President for New Haven and State Affairs and Campus Development at Yale, will offer an snapshot of the city today and explain why it’s not the same place you may remember from your student days.

November 21, 2013

12:15–1:30 p.m.

**Lunch**  
*Various locations (by ticket)*

Transportation will be provided from the Shubert Theater to all lunch locations at the conclusion of the morning’s plenary sessions.

New delegates will attend the New Delegate Orientation luncheon in the Quinnipiack Club at 221 Church Street, and they will find a ticket for this in their registration packets. Other Assembly participants will have lunch in designated residential colleges; the luncheon swipe card in your registration packet will show your dining hall assignment.

1:45–3 p.m.

**Bus Tour of the “New” New Haven**  
*Departures opposite Rose Alumni House, 232 York Street*

Those attending the New Delegate Orientation luncheon at the Quinnipiack Club will be picked up directly from there at the end of the lunch.

A specially guided tour of the city many alumni have never seen, highlighting neighborhoods near campus and the impact of New Haven’s rapidly growing biotech industry.
3:15–4:15 p.m.

**BREAKOUT SESSIONS: NEW HAVEN TODAY**

Those participating in the New Haven bus tours who have registered for one of the off-campus breakout sessions will be dropped off directly at their session following their bus tour. For everyone else, buses depart at 3 p.m. opposite Rose Alumni House, 232 York Street.

Assembly participants will have an opportunity to learn more about life in the city today, in conversation with either civic authorities or the Yale students who live here.

**The City Rebounding:**
**Economic Development in New Haven Today**

*Community Room, Gateway Community College, 20 Church Street*

Bruce Becker ’85 MARCH, ’85 MBA — President, Becker + Becker (*bio, p. 20*)

Dara Kovel ’91, ’06 MBA — Vice President, Connecticut Housing Finance Authority (*bio, p. 21*)

Mark Volchek ’00 — CEO, Higher One (*bio, p. 24*)

At the conclusion of this session, participants who are interested are invited to take an optional 45-minute guided tour of the new Gateway Community College campus.

**Progress and Potential:**
**Public Education in New Haven Today**

*Lecture Hall, Metropolitan Business Academy, 115 Water Street*

Dr. Reginald Mayo — Superintendent of New Haven Public Schools, 1992–2013 (*bio, p. 22*)

Patricia Melton ’82 — Executive Director, New Haven Promise (*bio, p. 22*)

Dr. Carlos Torre — President, New Haven Board of Education (*bio, p. 24*)

**Yalies As Citizens:**
**The Student Experience in New Haven Today**

*Various assigned locations (by ticket) in the residential colleges*

Those who pre-registered for this breakout will find a ticket in their registration packets indicating which residential college to go to and who their student hosts will be.

7 p.m.

**Yale Medal Dinner**

*Commons, corner of Grove and College (enter from Memorial Hall rotunda)*

Transportation to hotels will be provided at the conclusion of the Yale Medal Dinner.

Every year since 1952, the Yale Medal has been conferred to honor outstanding individual service to the University. This year’s recipients reflect the range of service and leadership the AYA strives to recognize with this award. We honor the remarkable contributions of the Medalists and the ways they have chosen to give back to our community of scholars and friends. *See p. 26 for bios of this year’s Medalists.*
Friday

The registration desk at Rose Alumni House, 232 York Street, will be open from 8 a.m. to 3 p.m. today.

8:30–8:45 a.m.

University Update with President Salovey
Room 114, Sheffield-Sterling-Strathcona Hall (SSS), corner of Grove and Prospect

President Peter Salovey ’83 MS, ’86 PHD will offer his inaugural University Update to the Assembly.

8:45–10:30 a.m.

Assembly Keynote Plenary Session: Celebrating Our Volunteers
Room 114, Sheffield-Sterling-Strathcona Hall (SSS)

Come hear about the amazing work being done around the world by Yale alumni volunteers. Moderated by AYA executive director Mark Dollhopf ’77, this session will review success metrics from the AYA’s first Strategic Plan (2007–2012), recap alumni programs from the past year, preview upcoming events, and provide plenty of new ideas that your group could consider. The morning will include presentations from or about these organizations:

- Association of Asian American Yale Alumni
- European Humanities University
- Foodtober in New York
- Residential College Reunions • Yale College Reunions
- Yale AIDS Memorial Project
- Yale Alumni Association of Western North Carolina
- Yale Alumni College • Yale Alumni Service Corps
- Yale Club of Ghana • Yale Club of Washington, DC
- Yale Day of Service • YaleWomen
- Yale Global Alumni Leadership Exchange (YaleGALE)

The session will also feature the results of the first-ever AYA Travel Photo Contest.

November 22, 2013

10:45–11:45 a.m.

INFORMATION ON ALUMNI PROGRAMS: SESSION I

This session (and a second one held at 1:45 p.m. this afternoon; see p. 9) will provide an opportunity for Assembly attendees to learn more about current AYA programs and to provide input on new initiatives. Session presenters will offer an overview and/or annual report and include time for Q&A, as well as information on how to get involved.

Alumni Leadership/Board of Governors Interest
Rose Alumni House Dining Room (lower level), 232 York Street

Repeated at 1:45 p.m., same venue; see p. 9.

What kinds of volunteer leadership opportunities are available to Yale alumni through the AYA? This session will help current volunteer leaders learn about service in new and additional roles, including service on the AYA Board of Governors and how a Yale volunteer can become a Board member. The session is open to all Assembly attendees who would like to know more about other volunteer leadership opportunities at the AYA. Delegates in the second or third year of their terms who think they might be interested in Board service are especially encouraged to attend.

Yale Day of Service: Getting Started!

Wondering how you can get the Yale Day of Service program going in your area? Come to this session to learn how we can help you to reach out and make your community stronger while connecting with other members of the Yale family. AYA staff and Day of Service volunteer leaders will answer questions and share their experiences to help you get started!
**Friday**

**Shared Interest Groups**  
*Afro-American Cultural Center, 211 Park Street*

In this session you will learn about the Association of Asian American Yale Alumni (AAAYA) and planning highlights for their reunion, April 11–13, 2014. In addition, you will hear an update from the Yale Alumni Nonprofit Alliance, including program initiatives and their first “Social Enterprise” conference, April 5, 2014.

**Yale Alumni Service Corps (YASC)**  
*Room 101, Linsly-Chittenden Hall, 63 High Street*

You are invited to learn more about YASC’s 2014 service trips in Nicaragua, West Virginia and California for college mentoring, and our first trip to India. Our volunteer-led programs build on the diversified skills of our participants for service trips that will improve lives and provide opportunities in the communities we visit. Projects are developed for volunteers to work alongside local people, enjoy meaningful cross-cultural exchanges, and form incredible bonds with fellow alumni of all ages who have a passion for service. Come and listen to volunteers’ stories from previous trips, and learn more about the exciting new trips planned for next year.

**12 noon–1:30 p.m.**

**AYA Assembly LXXIII and Yale Alumni Fund Convocation Lunch**  
*Commons, corner of Grove and College (enter from Memorial Hall rotunda)*

At lunch, Assembly participants will join with those attending the Yale Alumni Fund Convocation. University Vice President Linda Lorimer ’77 JD will present the second annual Yale-Jefferson Public Service Awards. See p. 30 for details on this year’s Awards.

**November 22, 2013**

**1:45–2:45 p.m.**

**INFORMATION ON ALUMNI PROGRAMS: SESSION II**

A second opportunity to learn more about AYA programs and to provide input on new initiatives. (Session I, listed on p. 7, was held this morning.)

**Alumni Leadership/Board of Governors Interest**  
*Rose Alumni House Dining Room (lower level), 232 York Street*

A repeat of the 10:45 a.m. session; see description on p. 7.

**Yale Day of Service: Volunteer Leader Session**  
*Room 117, William L. Harkness Hall (WLH), 100 Wall Street*

Have you been a Yale Day of Service volunteer and are thinking about getting more involved as a site leader, club coordinator or even Regional Director? Are you already a front line leader looking to take the next step? At this session, Yale Day of Service leaders and staff will talk with you about leadership roles and what it takes to serve as one of the primary members of the Yale Day of Service team.

**Shared Interest Groups: Yale Veterans Association**  
*Afro-American Cultural Center, 211 Park Street*

Join us for a presentation and discussion about the Yale Veterans Association (YVA) and Yale’s engagement with our military services. We will review current YVA activities, hear from current active duty military officers studying and working on campus, and receive the latest updates about the Air Force and Navy ROTC units. These programs are recent additions to Yale and reflect a renewed emphasis on global and strategic issues and a commitment to public service. Learn more about how you can strengthen the mission of YVA to support fellow veterans and cultivate leaders.
YaleGALE (Yale Global Alumni Leadership Exchange)
Room 116, William L. Harkness Hall (WLH), 100 Wall Street

YaleGALE is an extraordinary international alumni volunteering initiative that works with universities around the world. Its mission is to advance education and leadership through alumni engagement among participating universities, to foster rich cultural understanding, and to share best practices in alumni relations. Please join us to discuss the 2014 program that will visit four countries in Europe. We will also explore the possibility of shared programs in the U.S. with our partners from previous trips, including the U.K., China, Turkey, Japan and Australia, and discuss the potential for future programs in other countries.

Alumni Schools Committees: A New Vision
Room 119, William L. Harkness Hall (WLH), 100 Wall Street

Jeremiah Quinlan ’03, Dean of Undergraduate Admissions, and Bowen Posner, Associate Director, will discuss the evolution of the Alumni Schools Committee (ASC) program, especially its renewed emphasis on the ASC membership as a corps of passionate ambassadors for Yale. Quinlan and Posner will discuss recent developments, including improved on-line presence and communications for ASC members; the pilot of Yale’s first virtual ASCs in an effort to enhance efficiency; and the development of new training modules designed to increase transparency about the role of the ASC in the wider admissions process.

November 22, 2013

LEADERSHIP DEVELOPMENT WORKSHOPS; ALUMNI ORGANIZATION BOARD MEETINGS
Please note start and end times, which vary by session.

How can the initiatives of the new AYA Strategic Plan invigorate your constituency’s work for Yale? Attendees will break out by interest, constituency and/or activity to discuss bringing your leadership together with the goals of the strategic plan. In addition, meetings will be held for task forces and boards, as listed below; these meetings are intended for task force/board members only.

1:30–5:15 p.m.

Yale Alumni Service Corps Board Meeting
Room 207, William L. Harkness Hall (WLH), 100 Wall Street

This session is for YASC Board members only.

1:45–5:15 p.m.

Graduate School Alumni Association, Annual Fall Meeting
Room 211, Hall of Graduate Studies, 320 York Street

AYA delegates who are members of the GSAA Executive Committee will meet to conduct their annual fall meeting. AYA delegates who are not GSAA board members are welcome to attend. The GSAA will continue meeting on Saturday morning from 8:30 to 11:15 a.m. at Rose Alumni House, 232 York Street.

3–4:30 p.m.

Yale Clubs and Associations
Room 119, William L. Harkness Hall (WLH), 100 Wall Street

Please join other Yale Club and Association volunteers for a plenary session in which you will hear from alumni representatives of Yale Blue Green to learn more about how you can plan sustainable events in your city, and from the
newly formed SA@Y (Social Alumni at Yale) with a brief update on social media. During this session you’ll also be able to benchmark your group’s activities against other Clubs and learn about other new initiatives in regional activities.

3–4:30 p.m.

**SIG Leadership Development:**
**So You Want to Have a Conference?**
*Afro-American Cultural Center, 211 Park Street*

Shared Interest Group (SIG) conferences offer a variety of opportunities from networking and relationship-building to impacting our communities and telling our stories. During this session, we will discuss the importance of alumni conferences and how the AYA can help groups realize their vision through program development. We will explore specific themes including workshop organization (e.g. Yale in Hollywood); video marketing and story-telling (presented by Hugo Perez ’93, M30A Films); the value of social media and sustainability (presented by Beverly Jurenko ’86, chair of the YaleWomen DC Conference); and organic conference development through alumni networks (presented by Ruth Botsio ’09, vice president of the Yale Club of Ghana). You do not want to miss this opportunity to learn more about shared interest groups and be inspired to develop programming and collaborations. Refreshments will be served.

3–4:30 p.m.

**Professional Schools**
*Room 211, Linsly-Chittenden Hall, 63 High Street*

Professional School volunteers — delegates, members of each school’s board, and other leaders — are invited to an open discussion with AYA Board Chair Jimmy Lu ’77. Come share your thoughts on how AYA and the professional school alumni associations can collaborate and amplify each other’s efforts.

3–5:15 p.m.

**Yale College Class Leadership**
*Room 102, Linsly-Chittenden Hall, 63 High Street*

Please join us for what we hope will be a lively and interactive session. We will begin with an update of Yale College Classes, followed by a report from Kathrin Lassila ’81, editor of the *Yale Alumni Magazine*, about exciting new changes to the YAM website. Then Tim Harkness ’87, Class Secretary and AYA Board of Governors member, will offer tips and strategies on the successful use of social media; and we will conclude with a panel of volunteers sharing class success stories.

3–5:15 p.m.

**Major Cities**
*Room 116, William L. Harkness Hall (WLH), 100 Wall Street*

Major Cities leaders will convene to share examples of creative new approaches to familiar activities, like the “Civil War Road” educational travel program spearheaded by the Yale Club of Washington, DC; strategic corporate sponsorships for events in San Francisco; and collaborations across several SIG and professional school chapters for Community Case Studies in Chicago and Foodtober in New York. (The AYA’s Major Cities program includes Boston, Chicago, Los Angeles, New Haven, New York, San Francisco, and Washington, DC.)

3–5:15 p.m.

**YaleGALE Board Meeting**
*Room 209, William L. Harkness Hall (WLH), 100 Wall Street*

This session is for YaleGALE (Yale Global Alumni Leadership Exchange) Board members only.
Friday

5:30–7 p.m.
AYA Volunteer Leadership Awards Reception
Presidents’ Room, 2nd Floor, Memorial Hall
(adjacent to Woolsey Hall)
Join us for a wine and beer reception with hors d’oeuvres to celebrate the presentation of this year’s AYA Board of Governors Excellence Awards for alumni groups and programs (see p. 32), and the AYA Leadership Awards for Volunteer Innovation and Service (see p. 48). Together we will congratulate these outstanding volunteers and groups for their efforts on behalf of Yale and their communities.

7 p.m.
Dinner on Your Own
Many Classes, Clubs, SIGs and other constituencies are planning their own by-invitation dinners, cocktail receptions and other events this evening. A list of suggested restaurants will be found in your registration packet, or feel free to ask any AYA staff representative for dining ideas.

7:30 p.m.
Yale Dramatic Association: Parade
University Theater, 222 York Street
This professionally directed, student-produced musical, which first premiered on Broadway in 1998 and won Tony awards for best score and best book, tells the story of a 1913 trial in Atlanta that was sensationalized by the media. Tickets ($12) are available at the door; the box office opens at 6:30 p.m. and accepts cash or credit cards (except American Express).

8 p.m.
Yale-Harvard Glee Clubs
Woolsey Hall, 500 College Street
The Glee Clubs present their annual joint choral concert. Jeffrey Douma and Andrew Clark, conductors. Free admission.

Purple Crayon Show
Jonathan Edwards College, 68 High Street
The fall show of Purple Crayon, an improvisational comedy group made up of Yale undergraduates. Free admission.

8 p.m.
The Misanthrope
Whitney Humanities Center, 53 Wall Street
Molière’s 17th-century comedy of manners is presented in English as a senior project in the Theater Studies major by Gabriel de Leon ’14 and Anna Cabrera ’14. Free admission, but tickets should be reserved in advance through the Yale Drama Coalition website, http://YaleDramaCoalition.org.
Saturday

9–10 a.m.

Historical Tour of Grove Street Cemetery

*Meet at the entrance, 227 Grove Street (end of High Street)*

Please note that there will be no shuttle bus service to or from this event.

To celebrate New Haven’s 375th anniversary, join long-time amateur historian Tom Gottshall ’67, president of the Yale Alumni Association of Central South Carolina, for a guided tour of the world’s oldest private nonprofit cemetery. The tour will focus on the legendary greats of city and campus lore.

10 a.m.–12 noon

AYA Alumni Village

*Near Portal 17 outside the Yale Bowl*

Join your Yale friends at the AYA’s popular hospitality tent outside the west side of the Yale Bowl. This free event for all alumni and their guests provides a place to gather and meet up with Yale classmates and friends before going to The Game. Free hot dogs, chowder, cookies, warm beverages and other refreshments for all alumni and their guests.

12 noon

The Game

*Yale Bowl, 76 Yale Avenue*

Kickoff time for the 130th meeting of the Yale Bulldogs and the Harvard Crimson is at noon. Assembly participants who preregistered will find their tickets to The Game in their welcome packets.

November 23, 2013

GETTING TO THE YALE BOWL

**By Bus** | Free buses run from 8 a.m. to 5 p.m. between campus and the Yale Bowl on two routes: the Blue Line to/from the corner of Chapel and College Streets, the White Line to/from Payne Whitney Gymnasium, 70 Tower Parkway. Both lines drop off and pick up on Yale Avenue on the east (visitors’) side of the Bowl.

**On Foot** | If the weather is good, the Yale Bowl is a pleasant 35-minute hike from the main campus. Walk along Chapel Street heading west (away from downtown); when the road forks two blocks after you pass the St. Raphael campus of Yale-New Haven Hospital, bear left on Derby Avenue, and in 15 minutes the Walter Camp Gate will be on your right.

**By Car** | Yale Bowl parking passes are required and *must* be purchased in advance from the Yale Athletics ticket office in Ray Tompkins House, 20 Tower Parkway, Monday-Thursday 11 a.m.–5 p.m. and Friday 9 a.m.–5 p.m. Be sure to mention that you’ve purchased your football tickets through the AYA.
OTHER ACTIVITIES ON SATURDAY

While the Assembly is officially over, we are pleased to provide you with information on these activities for Saturday for those not attending the football game. Additional exhibitions and events for today that are not listed here may be found on-line through the Yale Calendar of Events, http://calendar.yale.edu, or the Yale Arts Calendar, http://artscalendar.yale.edu.

11 a.m.–5 p.m.

Yale University Art Gallery
1111 Chapel Street

A guided masterpiece tour is offered at 1:30 p.m.; gather at the front desk. Current special exhibitions include “A Great Crowd Had Gathered: JFK in the 1960s”; “Francesco Vanni: Art in Late Renaissance Siena”; “Still Life: 1970s Photorealism”; “Red Grooms: Larger than Life”; and “Many Things Placed Here and There: The Dorothy and Herbert Vogel Collection at the Yale University Art Gallery.” Free admission.

10 a.m.–5 p.m.

Yale Center for British Art
1080 Chapel Street (corner of Chapel and High)

A one-hour guided tour of the Center’s galleries begins at 11 a.m. Free admission.

10 a.m.–5 p.m.

Yale Peabody Museum of Natural History
170 Whitney Avenue (corner of Whitney and Sachem)

Docent-led 45-minute highlight tours are offered at 12:30 and 1:30 pm. Current special exhibits include “Echoes of Egypt: Conjuring the Land of the Pharaohs.” Admission $9 for adults, $8 for seniors (65+), $5 for college students and children 3–18.

12 noon–5 p.m.

Beinecke Rare Book and Manuscript Library
121 Wall Street

Current exhibitions include “The Power of Pictures,” a special display underscoring the depth and breadth of images in the library’s collections. Presented in conjunction with the Beinecke’s 50th anniversary. Free admission.

2 p.m.

The Misanthrope
Whitney Humanities Center, 53 Wall Street

Molière’s 17th-century comedy of manners is presented in English as a senior project in the Theater Studies major by Gabriel de Leon ’14 and Anna Cabrera ’14. Free admission, but tickets should be reserved in advance through the Yale Drama Coalition website, http://YaleDramaCoalition.org. Also at 7 p.m.

November 23, 2013
Bios

Bruce Alexander (plenary, p. 2)
Bruce Alexander ’65 was appointed Yale’s Vice President and Director of New Haven and State Affairs in 1998. He has led the University’s initiatives for the revitalization of New Haven, the strengthening of relations with the community, and the extensive redevelopment of commercial properties adjacent to the Yale campus. In 2006, when he assumed responsibility for the oversight and management of facilities planning, construction, renovation and operations, his title was changed to Vice President for New Haven and State Affairs and Campus Development.
¶ Mr. Alexander retired in 1996 as a senior executive at the Rouse Company, a prominent real estate development firm, after 25 years there. In New Haven, he chairs the board of Market New Haven and has served on the boards of the Economic Development Corporation of New Haven, Yale-New Haven Hospital, International Festival of Arts and Ideas, Community Foundation for Greater New Haven, Science Park Development Corporation, Tweed Airport Authority, and Connecticut Public Broadcasting. In 2009, he received the Greater New Haven Chamber of Commerce Community Leadership Award.

Bruce Becker (panel, p. 4)
Since 1987, Bruce Becker ’85 March, ’85 MBA has been president of Becker+Becker, a development firm providing integrated services in the areas of green architecture, planning and preservation. Under his leadership, B+B has sought out projects with social and environmental value, such as providing housing, educational and day-care facilities, and restoring historic buildings to new uses. In New Haven, he is best known as the visionary developer of the 32-story apartment complex “360 State” at the corner of Chapel and State Streets, the largest residential building in Connecticut, which has played a key role in furthering the redevelopment of downtown and the Ninth Square district. ¶ In addition to being a registered architect, Mr. Becker is certified by the American Institute of Certified Planners (AICP) and is a LEED-accredited professional. He is a member of the United States Green Building Council, American Institute of Architects, Urban Land Institute, Congress for New Urbanism, National Trust for Historic Preservation, and Connecticut Trust for Historic Preservation.

Dara Kovel (panel, p. 4)
Dara Kovel ’91, ’06 MBA joined the Connecticut Housing Finance Authority in January 2010, where her responsibilities include oversight of all CHFA multifamily housing development and asset-management programs. In support of CHFA’s mission to alleviate the shortage of affordable housing for low- and moderate-income residents in Connecticut, she oversees CHFA’s multifamily housing operations throughout the state. ¶ Ms. Kovel has over 20 years of experience in real-estate policy, development, operations and finance in the public, for-profit and nonprofit sectors, including ten years as a vice president for Mercy Housing Inc., a national nonprofit promoting the development and preservation of affordable housing. From 2005 to 2009 she was a regional director for the Jonathan Rose Companies, a leading developer in green urban solutions. She also serves as vice chair of the Federal Home Loan Bank of Boston’s Advisory Council, and on the national advisory board for the Urban Land Institute’s Terwilliger Center for Housing.
Reginald Mayo (panel, p. 4)
Dr. Reginald Mayo retired this summer after 46 years with the New Haven Public School System. He began in 1967 as a science teacher at Troup Middle School, was promoted to assistant principal in 1973, and principal of Jackie Robinson Middle School in 1976. He became K-8 Director of the school system in 1981, Executive Director of School Operations in 1984, and Superintendent in 1992. During his 21 years in this position, New Haven became the first district in the state to craft a strategy for improving educational performance, ending the practice of social promotion, overhauling retention policies, and implementing mandatory summer school and “Saturday Academies.” The city’s groundbreaking approach garnered national press attention and praise; a New York Times editorial in 2011 observed that “New Haven’s path demonstrates that it is possible to hold teachers accountable without crushing morale and wrongfully dismissing good teachers.” Dr. Mayo also worked with the city to launch a $1.5-billion master plan that charted the rebuilding of every school in the district, which continues today — the largest school-construction program in the U.S. on a per-capita basis.

Patricia Melton (panel, p. 4)
Patricia Melton ’82 is executive director of New Haven Promise, a program funded by Yale and the Community Foundation for Greater New Haven that covers tuition at in-state colleges for students who attend New Haven public schools, perform community service, keep up a B average in school, and stay out of trouble. Melton came to the job with a Master’s degree in education and 18 years of experience in the field, but she also draws from a deep well of empathy for her students: she grew up on welfare in the housing projects of Cleveland, the sixth of seven children raised by a single mother who died when Melton was 12. At Yale Ms. Melton competed on the varsity track and field hockey teams and worked to help pay her own way through college. She became a nationally ranked track star, got involved with a parent organizing drive in Seattle’s public school system, and went on to serve as chief fundraiser for Boston’s first charter high school, assistant dean of instruction at Vincennes University in Indianapolis, and chief academic officer for Indiana’s third-largest public school district. She started at New Haven Promise in August 2012.

Judith Ann Schiff (plenary, p. 2)
A mutually beneficial town-gown relationship has the perfect ambassador in Judy Schiff, who grew up in the Westville section of New Haven and has worked at Yale for 52 years. As Chief Research Archivist at Sterling Memorial Library, she has contributed to such significant Yale projects as the Special Olympics World Games in New Haven (1995), the University’s tercentennial celebrations (2001), and the archives of aviator Charles Lindbergh. In 2012, New Haven Mayor John DeStefano, Jr. appointed her as City Historian, an unpaid but highly visible assignment that she has added with enthusiasm to her already busy schedule. Ms. Schiff is widely published on matters regarding Yale and New Haven, including Michelin’s Green Guide to Yale and New Haven and the chapter on social history in New Haven: An Illustrated History edited by Richard Hegel. Since 1987, she has written the popular “Old Yale” column in the Yale Alumni Magazine. She has founded or chaired numerous local civic organizations, and currently serves on the governing boards of the New Haven Museum and the Grove Street Cemetery.
**Carlos Torre** *(panel, p. 4)*

Dr. Carlos Antonio Torre serves as president of the New Haven Board of Education, the body that helps determine educational policy for the city’s public school system, while teaching as a Professor of Education at Southern Connecticut State University. He served as an assistant dean of Yale College from 1984 to 1991 and lectured in both Psychology and American Studies; he remains a Fellow of Berkeley College. He is a member of the Puerto Rico Academy of Arts and Sciences and has received that body’s Medal of the Academician. Other awards include the Society for Chaos Theory in Psychology & Life Sciences (SCTPLS)’s first award for “humanitarian, groundbreaking contributions to the understanding of the mind through the application of dynamical science perspectives to educational psychology.” From Harvard, Dr. Torre has earned an Ed.M. in Human Development; a Certificate of Advanced Studies in Administration, Planning and Social Policy; and a Doctorate of Education. His publications include articles on nonlinear dynamics applied to education and a book-length research monograph that examines the triadic nature of the mind and university students’ quality of thinking.

**Mark Volchek** *(panel, p. 4)*

Mark Volchek ’00, ’00 MA is CEO of Higher One, a New Haven–based leader in providing financial services and data analytics to more than 1,600 college and university campuses across the United States. Since cofounding the company as a Yale student in 2000, he has played a major role in steering it from its first round of seed funding through successful acquisitions and partnership integrations in recent years. Prior to founding Higher One, he was a founding officer of the Yale Entrepreneurial Society (YES) and General Manager of College Pro, a student painting company, where he had financial responsibility for over 15 franchises and 200 employees throughout Connecticut. Mr. Volchek’s civic activities have included positions on the New Haven Economic Development Commission and the Regional Growth Partnership Strategic Planning Committee; he currently chairs the Tweed New Haven Airport Authority. In 2010 he was a recipient of the Ernst & Young Entrepreneur of the Year Award for New England, and this year he was named one of “America’s Most Powerful CEOs 40 and Under” by *Forbes* magazine.
Inaugurated in 1952, the Yale Medal is the highest award presented by the University and is conferred solely to recognize and honor outstanding individual service to Yale. Since its inception, the Medal has been presented to 293 individuals, all of whom not only showed extraordinary devotion to the ideals of the University but also were conspicuous in demonstrating their support of the institution through extensive, exemplary service on behalf of Yale as a whole or one of its many schools, institutes or programs.

Six individuals have been selected by the Association of Yale Alumni (AYA) and approved by the Yale Corporation to receive the Yale Medal in 2013.

**Nina Relin Adams ’69 MS, ’77 MSN**

Ms. Adams has served Yale in many volunteer roles before, during and since she retired after 20+ years as an adult nurse practitioner at Yale University Health Services and as a Yale School of Nursing (YSN) faculty member. She has served as co-chair of YSN Class Agents, on the executive committee of the board of the Yale Annual Fund (winning the Chairman’s Award in 2009), and as reader and planner for the annual YSN Creative Writing Awards. As a co-chair of Class Agents she has encouraged recent graduates to stay connected to YSN and to donate to the annual fund, which is used strictly for student scholarships. As a YAF board member she has focused on increasing the involvement of graduate and professional students. She retired in order to direct Film Fest New Haven, an international, competitive festival of independent film. She now continues to program films, to consult for film festivals, and to immerse herself in theater, serving on the board of the Yale School of Drama Summer Cabaret.

**G. Leonard Baker, Jr. ’64**

Through his numerous contributions, Mr. Baker has demonstrated a deep dedication to Yale. He has served as a member of the AYA Board of Governors and has been a devoted member of the Class of 1964, serving as Class Secretary, Class Council Member, Class Agent and Reunion Gift Committee Chair. As a member of the Yale Corporation from 2000 to 2012 he served on numerous committees for the entirety of his term, including Building and Grounds, Development and Alumni Affairs, and Finance and Investments; at various times he was a member of the Audit Committee and School of Medicine Committee, and chaired the Finance and Trusteeship committees. He also served as one of the chairs of the Yale Tomorrow Campaign. As a volunteer he has contributed his time and energy to the Yale community over many decades, and his gift of leadership has benefited Yale in countless ways.

**Guido Calabresi ’53, ’58 LLB**

For almost 60 years, the Hon. Guido Calabresi has served Yale and its community with distinction and devotion. A faculty child, he grew up in New Haven. While at Yale Law School he taught Economics in Yale College. He then became law clerk to Hugo Black of the U.S. Supreme Court. Returning to Yale, he was named the youngest-ever full professor at the Law School; his classes became legendary and actively sought-after. A dominant scholar, he soon received Yale’s highest faculty honor — a Sterling Professorship — and went on to become dean of the Law School from 1985 to 1994, when he was appointed to the U.S. Court of Appeals. Throughout his judgeship, he has continued to teach at Yale, as Sterling Professor Emeritus and Professorial Lecturer. Because of his renowned wisdom and dedication to his alma mater, he is called “the soul of Yale Law.”
**The Yale Medal**

**William Folberth ’66**
Mr. “Biff” Foberth is an outstanding contributor of time, treasure and talent to Yale. As chair of the Alumni Fund he spent incalculable hours raising funds for the University. He has served as an ex-officio member of the AYA Board of Governors and University Council. For his beloved Class of 1966 he has been the glue that holds his classmates together. He instituted monthly class lunches, nurtured a “Winterfest” in the Rockies for classmates and spouses, and organized the “Friends of Yale on Nantucket,” which holds an annual reception featuring Whiffenpoof alumni singers. He revitalized Mace & Chain, an underground senior society in his day, now an above-ground society with a newly purchased tomb. From his days as a freshman walk-on starter on both the Bull Pup football team and the heavyweight crew, all the way to the final whistle of The Game in Cambridge last November, his passion and support for Yale Athletics has never faltered.

**Jane A. Levin ’75 PhD**
Her enduring devotion to Yale is legendary, both as the wife of Yale’s 22nd president and as director of undergraduate studies for Directed Studies, the University’s selective freshman humanities program in Western Civilization. She is the first spouse of a Yale president ever to have been on the faculty in her own right; in 2003, she was honored with the “Yale College Prize for Teaching Excellence by a Lecturer or Lector.” To the Directed Studies curriculum she has added four annual sessions at the Yale University Art Gallery, a discussion at the Yale Center for British Art, and a visit to the Beinecke Rare Book and Manuscript Library. She also coordinated 14 years’ worth of colloquia on campus, setting up three different speakers each semester to lecture Directed Studies students about issues in Western Civilization.

In her role as first lady she has helped Yale flourish by expressing the university’s appreciation to everyone from freshman counselors to faculty members, always with her well-known warmth and enthusiasm.

**Richard C. Levin ’74 PhD**
Mr. Levin’s extraordinary service to Yale needs little recounting. As president he strengthened University relationships locally, nationally and internationally. He fostered connections with the city of New Haven, which have led to innovative partnerships advancing economic development and home ownership. He is an advocate and leader in local and global sustainability issues. Starting under his presidency, all Yale College students now have the opportunity to study or participate in internships abroad, and Yale began making need-based financial aid just as available to all international students in Yale College as it had long been for U.S. citizens and permanent residents. He launched numerous educational partnerships, most notably in China and India; and this year, the National University of Singapore (NUS) and Yale opened Yale-NUS College in Singapore, providing a new model of liberal arts education for all of Asia. Yale historian Gaddis Smith ’54, ’61 PhD has rated him as one of the three greatest presidents in Yale’s history. As a long-time Yale observer noted at the time Mr. Levin announced his retirement in 2012, “He is an extraordinary leader. And he has left the University in better shape now than ever.”
Yale-Jeff Awards

In 2012, the AYA, Students and Alumni of Yale (STAY) and the Jefferson Awards for Public Service launched the Yale-Jefferson Public Service Awards, three of which are given each year — one to a Yale undergrad, one to a graduate/professional student, one to an alumnus — to recognize those who inspire the Yale community through innovative and sustained contributions in service to the greater good.

The following individuals are being presented with these awards for the 2012–2013 year.

Natalia Emanuel

Natalia Emanuel ’13 has devoted much of her time at Yale to addressing the problem of mass incarceration in the United States. As a freshman, she taught math to inmates through a campus tutoring program; as a sophomore she added a class in reading and writing; as a junior she became a coordinator of the program and got more Yalies involved. During a summer internship at New York’s Department of Corrections she helped draft a comprehensive visitation policy. She postponed her senior year to help the state of Massachusetts create and issue its first “social impact” bonds, which underwrite successful social programming. Back at Yale she worked with the city’s Prison Reentry Initiative and wrote her senior thesis in Economics on the relationship between childhood foster care and later imprisonment. As her award nominator says, looking ahead to her post-Yale career, “There’s no doubt that she will effect tremendous change.”

Drs. Patricia and Richard Gibbs

Richard Gibbs ’86 MD and Patricia Gibbs ’86 MD have devoted their professional lives as family physicians to providing urgent medical care to uninsured persons. In 1993, after years of seeing firsthand that many people were going without care due to lack of insurance, even in a city renowned for its medical resources, they closed their long-successful private practice and established the San Francisco Free Clinic (SFFC), recruiting hospitals and physicians to deliver services free of charge. Now celebrating its 20th anniversary, SFFC has provided more than 70,000 patient visits and countless dollars’ worth of specialty care at no cost. The Yale School of Medicine began partnering with SFFC in 1995, and each year at least 10 of its students have done their primary-care clinical rotation there. The Drs. Gibbs have been strong role models and financial supporters for Yale’s student-run HAVEN Free Clinic, which has provided over 5,000 medical visits since 2005 and serves as a teaching site for more than 200 volunteer students from all over the University.

Kara Scroggins

Throughout her years as a Yale Divinity School student, Kara Scroggins ’13 MDIV has worked to connect the school to its community through mutual service and learning. While engaging in volunteer activities during her first year, including tutoring through the New Haven Reads program, she came to feel frustrated by a lack of clear communication between the school and the city. So during her second year, she organized other students hoping to tackle this problem by focusing on New Haven nonprofits. They reinstated a regular day of service each semester where students, staff and faculty members begin the day with a chapel service and a home-cooked lunch, after which work teams go to sites such as Chapel Haven, Fellowship Place, Neighborhood Housing Services, CitySeed, the Connecticut Food Bank and Columbus House. She has cultivated relationships with the leaders of over a dozen New Haven organizations so that matches can be made between interested students and service opportunities.
Excellence Awards

The annual AYA Board of Governors Excellence Awards recognize the superior accomplishments of Yale’s classes, regional clubs and associations, shared-identity and interest groups, and graduate and professional school alumni associations. These awards honor programs, events and best practices in alumni relations that have achieved excellence in their results and commensurate benefits for, and on behalf of, the University. The successes reflected in these prizes raise standards and contribute to the growing impact of alumni activities throughout the entire Yale family worldwide.

The following groups are being presented with these awards for the 2012–2013 year.

**Outstanding Class Award**

For the class that exhibits overall excellence in programming, including a successful mix of educational, cultural, athletic, social and community-service programming

*Yale College Class of 1988*

Through a unique multichannel media and organizational approach, the Class of 1988 crushed all prior attendance records for a reunion at its 25th Reunion, with over 1,100 participants. This success resulted from beginning its efforts early and by creating centrally coordinated teams of volunteers drawn from each residential college and many key student groups — sports teams, singing groups and SIGs. It communicated with class members through a combination of social media, e-mail and personal phone calls. At the reunion itself the Class offered a thought-provoking “mid-life review” discussion paneled by class members, and the screening of two original films by class members.

**Highest Reunion Attendance Award**

For highest attendance, measured as total number of alumni, family, and friends attending a quinquennial reunion, and measured against previous reunions of the same anniversary

*Yale College Class of 1988*

**Highest Percentage of Returning Alumni Reunion Award**

For highest percentage of returning alumni measured against total living alumni of the class and against previous reunions of the same anniversary

*Yale College Classes of 1993 and 1988*

**Outstanding Class Volunteer Engagement & Leadership Award**

For the class that best demonstrates meaningful leadership in strategic planning, volunteer recruitment, financial management and stewardship

*Yale College Class of 1993*

20th Reunion planners always face a special challenge in attracting participants, with so many classmates strongly involved at a time of important mid-career development and increasing family responsibilities. The Class of ’93 reunion team attacked this challenge through a broad-based mobilization of leaders and volunteer recruitment, encouraging participation based on personal classmate connections. The efforts began with an early class survey to identify interests and leaders, which led to reunion events that included an artists’ panel discussion; six-minute “turbo talks” on diverse subjects such as parenthood, food science and NFL statistics; a children’s book-reading and hands-on artwork; family walking tours of the campus; alumni-suggested music programming; and a video “mockumentary” on President Salovey. The result was renewed Class bonding resonating from a balanced mix of social and intellectual events.
Outstanding Class Event in a Non-Reunion Year Award

For the class event in a non-reunion year, including mini-reunions, that exhibits overall excellence in planning, participation, marketing, educational experience and implementation

Yale College Class of 1997

The Class of 1997 did not simply wait for the usual “trickle in” of self-selected news updates for its Class Notes in the Yale Alumni Magazine. Rather, it took the initiative to create a new way to foster class cohesion and interaction, actively soliciting classmates by targeted geographic regions to provide narratives of their life experiences since graduation that could be published in the Class Notes. The Class then organized a party in the state of Washington built around the themes found in the narratives, and sent invitations to classmates in that region. The event was timed to coincide with the publication of the Yale Alumni Magazine issue containing the Notes, and there was a dramatic reading of the Notes at the party. The success of the event has prompted plans to use a similar approach to appeal to shared-interest groups or to explore larger themes, such as “Where are we now?” Thus the Class of 1997 created a unique way of energizing local communities of alumni to come together in celebration, renew old acquaintances and make new ones.

Outstanding Major Cities Award

For the alumni association among the seven major cities that exhibits overall excellence in programming, including a successful mix of educational, cultural, athletic, social and community-service programming

Yale Club of San Francisco

To reach its diverse constituency, the Yale Club of San Francisco has cohosted programs with every Shared Interest Group in the area, with the neighboring Yale Club of Silicon Valley, and even with other Ivy League alumni organizations. The 70 events it sponsored this past year have included community-service projects such as cleaning the alleyways of Chinatown, maintaining the historical immigration station at Angel Island, weeding public gardens in Oakland and San Francisco, mentoring middle school kids in Oakland, and helping out at the San Francisco Food Bank; theater events accompanied by discussions, often with alumni performers; sports events, either live or on the big screen; insightful symposia led by illustrious Yale professors or alumni; networking “meet-ups” of alumni with entrepreneurs and investors; fundraisers for anti-bullying programs; and the occasional fun social, be it Feb Club or a Mission District food crawl. A third of the Club’s board are alumni who received their Yale degrees within the last five years.

Outstanding Mid-Size Cities Award

For the alumni association among the regions ranking 8 to 20 that exhibits overall excellence in programming, including a successful mix of educational, cultural, athletic, social and community-service programming

Yale Alumni Association of the Northwest

Covering Minnesota and parts of Wisconsin and the Dakotas, the Yale Alumni Association of the Northwest recently celebrated its 130th anniversary — and there has been much to celebrate. Some 150 alumni interview most of the 400 local Yale College applicants each year, and another 50 present the Yale Book Award to students from 54 high schools. YAANW helps young alumni moving into the region find employment, and hosts three welcome events for new Yale students and their families each year. It continues to expand its Yale Day of Service activities, most recently fielding 48 volunteers across four different sites. To promote “education, intellectual inquiry, collegiality and public service,” the Club has organized talks on topics as diverse as the sustainability of biofuels,
AYA Board of Governors Excellence Awards

challenges to Minneapolis schools, and recent medical developments in autism. And YAANW’s growing “Bulldogs on the Lake” summer internship program, which began some years ago with just a few interns, now hosts 18 each year, with scholarship funds and housing provided by YAANW.

**Outstanding Cities Award**

For the alumni association outside the major and mid-sized markets that exhibits overall excellence in programming, including a successful mix of educational, cultural, athletic, social and community-service programming

**Yale Alumni Association of Western North Carolina**

Responding to a challenge issued by Mark Dollhopf during a visit in 2011, when he encouraged YAAWNC to rethink its goals as a Yale Club, the group decided to make a long-range commitment to community service and focus on education – specifically, Hall Fletcher Elementary, the poorest-performing school in the region. Alumni worked with the new school principal and developed a year-round program to include tutoring in math and reading, book fairs, grounds and facilities maintenance, landscaping, and fundraising for academic enrichment activities. They also drew on their professional expertise to help him develop fundraising materials, and to identify potential new sources of financial support from foundations and government agencies. YAAWNC even crafted a special mission statement: “To serve the children of the Hall Fletcher Elementary School in an ongoing relationship designed to help the school achieve its educational goals.” Not only has this project increased participation across all classes, but there is also substantial collaboration with other alumni groups and local civic organizations.

**Outstanding International Club Award**

For the international alumni association that exhibits overall excellence in programming, including a successful mix of educational, cultural, athletic, social and community-service programming

**Yale Club of Hong Kong**

Few international alumni groups have been able to rival the Yale Club of Hong Kong over the years for sustained activity, but after significantly investing human and financial resources over the past year to develop a first-class website and membership database, it is now striving to be one of the best Yale Clubs anywhere. The Club maintains active relations with the Yale-China Association, encourages the Yale–New Asia Undergraduate Exchange program, engages with the Yale School of Management, is a strong backer of Yale Development efforts in the region, and supports the “Bulldogs in Hong Kong” internship program that provides a resource to students looking for work and housing in the city. YCHK appeals to a wide range of members by typically hosting two events per month, from professional and academic speakers to arts performances, sports outings and wine tastings. The Club effectively attracts a broad swath of the Yale community to re-engage with Yale, and it actively maintains strong relations with other university and college alumni clubs in Hong Kong, as well as with other Yale Clubs in East Asia.

**Club Day of Service Award**

For the Yale Club that demonstrates the most successful Day of Service engagement

**Yale Club of South Florida**

The Yale Club of South Florida partnered with Yspaniola, a Yale nonprofit student organization, to sponsor a 2013 Yale Day of Service event in the Dominican Republic. In this project they collaborated with the Monterey Institute of
Technology, Centro de Investigación y Docencia Económicas, Instituto Tecnológico Autónomo de México, and Universidad Iberoamérica. They were also honored to have the participation of Sr. José Ignacio Piña, Mexico’s ambassador to the Dominican Republic. The program provided “a platform of dialogue where attendees discussed the meaning of service, the transformative and powerful effects of education, the idea of global citizenship, and the role of leadership for positive change.” Yspaniola has developed innovative programs such as a university scholarship program for students from Batey Libertad, a learning center for children in Haiti, and service-learning trips by students from Yale to Haiti and the Dominican Republic.

**Outstanding G&P School Award**

For the graduate/professional school alumni association that exhibits overall excellence in programming, including a successful mix of educational, cultural, athletic, social and community-service programming

**Yale SOM Alumni Association, Chicagoland Chapter**

The Chicago Chapter of the Yale School of Management (SOM) Alumni Association has developed a program that engages their local alumni while capturing the key elements that make Yale and SOM unique. Building on their historically well-attended monthly lunches and periodic special events, the Chicago Chapter has launched the “Q Discussion Series.” These quarterly symposia focus on a specific challenge at the intersection of the public and private sectors, addressing it using a modified case-study approach. Open to the entire Chicago Yale community, these conversations — on topics ranging from education to public finance to healthcare — combine experts in the field, key decision-makers, and a moderated discussion with the audience. Each event then has time for small-group conversations, networking and catching up with friends. Leveraging the broad-based perspective of the full Yale alumni community provides the foundation for fantastic discussion, while also reminding each participant of the strong connections they have with New Haven and their time spent at Yale.

**Outstanding G&P School Volunteer Engagement and Leadership Award**

For the graduate/professional school alumni association that best demonstrates leadership in strategic planning, volunteer recruitment, financial management and stewardship

**Forestry and Environmental Studies Class of 1980**

The Class of 1980 at the Yale School of Forestry & Environmental Studies has established two endowed funds that have supported dozens of students and more than 50 projects over the past 32 years. These funds, the Scholarship Fund and the Project Fund, are unique at F&ES and exemplify the outstanding leadership and volunteer engagement of the School’s dynamic Class of 1980. Today, each of these funds has principal of about $300,000, and together they contribute $30,000 in annual support toward student scholarships and projects. The Scholarship Fund benefits one or two students a year, while the Project Fund supports student-initiated activities beyond the research work traditionally funded by the School. Projects have included the construction of a pavilion at the Yale-Myers Forest, the design of a “Kroon Girl” sculpture at Kroon Hall, an environmental film festival that has gained national attention, a community-supported agricultural project, a Northern Forestry field trip and a sustainable rangeland symposium.
**AYA Board of Governors Excellence Awards**

**Outstanding G&P School Event Award**
For the graduate/professional school event that exhibits overall excellence in participation, marketing, educational experience and implementation

**Yale Divinity School Alumni Board**
The Yale Divinity School (YDS) 2012 Convocation & Reunions week was “owned” by all parts of the School: the Dean, Alumni Board, Convocations and Reunions subcommittee, reunion class volunteers, faculty, staff and current students. The event was transformed from a largely lecture-driven program format with a few worship opportunities, as it had been in earlier years, to a rich program offering everything from live storytelling performances to faculty talks and panel discussions on provocative subjects, as well as the historic Beecher Lecture Series that has been a part of convocations since 1871. Dean Sterling’s installation at Marquand Chapel kicked off the week, which was broadcast live on the Web and attended by President Levin and other senior officers of Yale. The ceremony was a joyful milestone for the whole community and offered everyone the chance to hear the Dean articulate his vision for the School, speak to the challenges ahead, and experience YDS’s overall connection to Yale.

**Outstanding SIG Award**
For the Shared Interest Group (SIG) alumni association that exhibits overall excellence in programming, including a successful mix of educational, cultural, athletic, social and community-service programming

**Yale Alumni Nonprofit Alliance (YANA)**
With the AYA estimating that two out of three alumni are involved with nonprofit organizations in some way, the Yale Alumni Nonprofit Alliance was established in 2011 to address the interests of these alumni. YANA connects all facets of the Yale family — new graduates, experienced professionals, retired leaders and current students — through career networking opportunities, mentoring, and discussions. Thus far these efforts have been concentrated in New York and New Haven, but plans are underway to replicate the program elsewhere. YANA shares its ideas and methods with all alumni through its website, yalenonprofitalliance.org, and its “Toolkit” help. Over 50 alumni-led initiatives are in the works. YANA continues to collaborate with the AYA, the Office of Undergraduate Career Services, and all interested Yale alumni groups to “educate and enrich all lives by cultivating citizens who will go forth and both lead by example as well as serve.”

**Outstanding SIG Volunteer Engagement and Leadership Award**
For the Shared Interest Group (SIG) that best demonstrates leadership in strategic planning, volunteer recruitment, financial management and stewardship

**Yale Political Union Alumni Association**
The Yale Political Union constituency includes seven undergraduate organizations, an undergrad executive board with up to 15 members each term, and an alumni association with 30 board members, 4,000 alumni, and many faculty ties. To achieve success, the YPU Alumni Association (YPU-AA) has engaged alumni leaders to recruit and sustain participation of volunteers by forming key working groups that function as independent “franchises.” This model has made it possible for the YPU-AA to pursue multiple objectives simultaneously and exceed its foundation-building goals over the past year. The YPU-AA sources new leaders at the College level by engaging the student leadership team and partnering with them in board discussions, giving undergrads a sense of investment in the alumni organization. Planning for the YPU’s 80th reunion in 2014 is underway, with Charlie Rose moderating a panel of alumni over a reunion weekend event in Washington, DC.
Outstanding SIG Reunion or Event Award

For the Shared Interest Group (SIG) event that exhibits overall excellence in participation, marketing, educational experience and implementation

YaleWomen 2013 Global Conference

YaleWomen launched its first major event in April 2013, hosting a conference of 450 women (and a few men) in Washington, DC. The theme for the conference was “Vision, Values, Voice: Women Changing a Changing World.” The day-and-a-half event opened on Friday evening with a viewing of excerpts from the PBS documentary *Makers: Women Who Make America*, followed by a presentation from World Fellow and record-breaking rower Roz Savage. Speakers on Saturday included Yale Vice President Linda Lorimer ’77 JD, U.S. Supreme Court Justice Sonia Sotomayor ’79 JD, President-Elect Peter Salovey ’83 MS, ’86 PHD, and Yale parent Arianna Huffington. The panel discussions focused on topics such as women’s health, girls’ education, the importance of achieving civil societies and justice, women in business, and why gender matters. The topics were chosen to prompt exploration of how women can act in their own spheres to benefit the wider community and to foster women’s leadership at all levels of business and society.

SIG Day of Service Award

For the Shared Interest Group (SIG) that demonstrates the most successful Yale Day of Service engagement

Yale Black Alumni Association, Seattle Chapter

The Seattle Chapter of the Yale Black Alumni Association has created an effective Day of Service program to offer an all-day college-application workshop for high school students. Now in its third consecutive year, the project partners with local and national organizations such as the College Success Foundation and the Technology Access Foundation. In this year’s event, participants learned about the college application process through interactive sessions with counselors from the University of Washington and independent preparatory schools in the area, and attended panel discussions on college and career options where professionals in their own communities spoke. This program has not only become established in Seattle, engaging alumni and SIGs, but continues to attract new partners and to expand its student reach. Its success has served as a model to inspire Black Alumni Association chapters elsewhere to create similar events in their areas — for example, Atlanta’s College Prep Workshop and the Big Brother/Big Sister partnerships.

Outstanding Collaboration Award

For the program or event that best exemplifies an integrated effort among two or more alumni association groups

Yale Club of Chicago

This is not a traditional “collaboration,” but a celebration of a purposeful outreach to help everyone realize that the Yale Club of Chicago (YCC) can be a portal for connecting with the local Yale family. YCC offers to promote all SIG events, including collecting RSVPs and revenue, without controlling the content of those events or a share of the revenue. YCC has assisted YaleWomen Chicago in its many event promotions, supported the School of Management Alumni Association’s Community Case Study Series, and promoted Yale Law School events. For the third consecutive year, YCC worked with Yale Medicine to organize what is becoming known as the “Cancer Docs” panel presentation. Other supported events were by the Yale Black Alumni Association, Yale Latino Alumni Association and Association of Asian American Yale Alumni. Through its generous spirit of collaboration, the YCC encourages alumni to participate in and lead events, connect with fellow alumni, and extend Yale’s finest tradition of service.
Outstanding Innovation Award

For a new event or program, preferably one that has completed its second year of implementation

Yale College Class of 1963

For its 50th Reunion this year, the Class of 1963 created something new — the Yale College Class of 1963 Teaching Awards. Organizers asked class members to nominate teachers and mentors from their undergraduate days for recognition. Class members made a total of 145 nominations, and 19 of the nominees attended a special lunch during the reunion at which classmates read tributes to the teachers who could be present. Nominees were given certificates and VIP treatment, and a list of all nominees, living and deceased, was circulated. By allowing class members to express gratefulness and reflect on the teachers who had changed their lives, the awards infused a special spirit into the 50th Reunion. The Class of 1963 notes that the awards “cemented the kind of emotional and intellectual bond which, we believe, best connects alumni with the Yale we remembered and the Yale we support today.”

Outstanding Student Engagement Award

For the alumni association program or event that best integrates and engages current Yale students

Association of Yale Alumni in Medicine

The Association of Yale Alumni in Medicine (AYAM) has added a unique feature to the traditional “White Coat Ceremony” when incoming students receive their first white coats, the traditional garb of a doctor responsible for taking care of patients. For the last four years, the alumni of the preceding reunion classes have donated new stethoscopes to be distributed by AYAM representatives at the ceremony. Because the stethoscope represents the extraordinary privilege doctors have to touch another person, both in body and in spirit, alumni wanted to share with new students the immense satisfaction they have derived from helping people throughout their careers. AYAM’s stethoscope program takes the long-standing tradition of the White Coat Ceremony and makes it an occasion for inspiring Yale Med’s newest students to the call of service from their very first day as doctors — with the gift of a tool for them to help others.

Best Marketing, Branding, and Communications Effort Award

For the effort that best exemplifies a successful communications effort based on design, creativity, implementation and response

Yale GALA: Yale’s LGBT Alumni Association

The 4½-minute music video produced by Yale GALA to promote its second LGBT reunion is poignant, joyful, and a YouTube sensation that has been seen by nearly 65,000 viewers. The video was picked up by national media, including the Huffington Post. Because SIGs cut across many generations and backgrounds, the music video featured music from the 1920s through today, and made sure diverse populations were represented. Inviting undergrads and young alumni to help with the production was essential to its success; they not only understood the medium but had access to Yale’s film production facilities, giving the video a professional finish. After giving current students and young alumni leadership roles in this project, many of them who had not been previously engaged have continued their involvement with GALA, bolstering its membership and energy.
**Most Creative Use of Technology and Social Networking Media Award**

For efforts “in front of the curve” based on design, creativity, implementation and response

**Yale Global Alumni Leadership Exchange**

The YaleGALE website has been completely redesigned over the past year. Beyond its striking and attractive appearance, the site has become a genuine resource for YaleGALE participants and for other universities seeking information about best practices in alumni relations. YaleGALE volunteers write reports and generate content for the website; this approach spreads the work over more people, encourages engagement, and cultivates leadership. The new website is a set of interlinked WordPress installations with common themes. YaleGALE highly recommends [LooksEtVeritas.com](http://LooksEtVeritas.com) for its free hosting of Yale-related WordPress installations.

**Emerging Leaders Award**

For the alumni association that best identifies, recruits, engages and sustains new volunteer leaders

**Yale Alumni Association of New York (YAANY)**

Over the past year, the Yale Alumni Association of New York has established an effective Leadership Recruitment Program that could well serve as a model for other Yale Clubs of all sizes. Using this program, YAANY successfully identified and recruited five dynamic board members within the last twelve months. It accomplished this by sending out an open call for board self-nominations in the Club’s November 2012 newsletter; as a result, YAANY received responses from alumni that it would never have known about otherwise — an important consideration in a Yale Club that has nearly 15,000 alumni members spread across nearly all of New York City and Long Island. One of the respondents became a board member for the Club, and several others are now in the leadership pipeline. YAANY has pioneered several other ways of soliciting and encouraging new leaders, including a “Get Involved” button on its website, a YAANY board orientation kit, and an annual celebration to thank its volunteers, complete with special recognition and awards for outstanding service.
Leadership Awards

The annual **AYA Leadership Awards for Volunteer Innovation and Service** are made for outstanding individual service. Unlike the AYA Board of Governors Excellence Awards, which are presented by the Board to alumni groups, these awards are made to individuals who have been nominated and then voted on by the AYA staff, the professionals who have seen the passion of their nominees firsthand. This provides the AYA’s front-line workers with a way of recognizing each year the extraordinary accomplishments of at least a few of the many “Ambassadors for Yale” — the outstanding volunteers who have demonstrated a willingness to give back, a penchant for innovation, and a high level of selfless service on Yale’s behalf.

The following individuals are being presented with these awards for the 2012–2013 year.

**Christina Coffin**

Long a dependable volunteer for the Yale Club of New Haven, Chris Coffin ’74 currently serves there as Club Secretary. But she has also stepped into broader leadership responsibilities, coordinating the Yale Club of New Haven’s participation in the Day of Service for the last six years — a program with nearly 20 sites and 250 alumni volunteers across the city annually — managing to visit almost every site every year. Indeed, back when the Day of Service was being piloted in 2008, the whole question of whether it could be “rolled out” worldwide depended on how smoothly things went in New Haven. By the end of the day, its success under her leadership convinced the AYA that the program had a future. ¶ For several years, Ms. Coffin was the coordinator of YCNH’s Community Service Fellowships, another example of her ability to skillfully navigate relationships among several partners to get the work done. More recently, she has gotten involved with the Yale Alumni College, working tirelessly to publicize the program’s offerings to Yale alumni in Connecticut, New York and New Jersey. She is, in short, the kind of persistent, behind-the-scenes, spotlight-avoiding leader that every organization needs.

**Conner Fay**

As the Service Projects Coordinator for the Yale Alumni Association of Western North Carolina, Conner Fay ’51 has been instrumental in encouraging his fellow Yalies to realize what an impact they could make in their local community. Beginning in the spring of 2012, at his urging, YAAWNC “adopted” an underprivileged local school in Asheville. Seeking to maximize the Club’s effectiveness by focusing on one site, he has overseen an astonishing range of activities by local members of the Yale family engaging in the life of the school, including work days, community service, garden clean-ups, painting and landscaping, and an innovative “Jackie Robinson project” that has energized the student body. He has also mobilized Club members individually to tutor math and reading, staff book fairs, mentor children, and take students to baseball games. ¶ And as if this weren’t enough, Mr. Fay has spearheaded YAAWNC’s efforts to raise funds and friends for the school in support of its library, chess club and other student activities. His team also worked with the principal to develop fundraising materials and identify potential foundation and government funding.
AYA Awards for Volunteer Leadership & Service

Kenneth Inadomi
In the past few years Ken Inadomi ’76 has tackled several significant leadership roles with enthusiasm. From 2009 to 2012 he served as an At-Large Delegate to the AYA Assembly, and this year he joined the AYA Board of Governors. On the Board, he has focused on assessing opportunities for a leadership forum program that might generate revenue to support AYA activities, and helping to develop the Yale Alumni College. Mr. Inadomi is perhaps best known for his leadership role in the Yale Alumni Nonprofit Alliance (YANA), which he founded in 2011. In the group’s early years he helped match members with roles that seemed a good fit for their interests, then supported them going forward with needed resources. He has helped connect YANA with other university groups, particularly the Yale Alumni Association of New York, persuading Yalies not already engaged in alumni activities to take a more active role. As one volunteer puts it, “Ken’s warm, encouraging, low-key style helps smooth over the rough edges that inevitably take place within a group, even one with the best of intentions. He helps keep everyone on track, motivated, always growing and reaching toward the next level.”

“...I’m not sure we would have a new plan if it weren’t for his leadership. As we all know from our work with the many alumni groups in the AYA universe, to have a volunteer this invested in the strategic vision of the organization is extraordinary. Mike truly walked the walk on Strategic Plan 2.0, and the AYA will be the better for it in the years to come.”

Robert Mitchell
From being president and ASC Director of the Yale Club of Alaska to serving as a member of the AYA Board of Governors (2003–2006) and both regional director and site coordinator for the annual Yale Day of Service, Bob Mitchell ’54, ’60 ARTA embraces every opportunity to give back to Yale. In the words of one AYA staffer, “Despite the many ways he serves, Bob is not a flashy or high-profile leader. He just steps up to the plate and gets the job done... and some of the jobs he does are real challenges! Running a Yale Club spread over more than half a million square miles is not an easy task, nor is directing a Day of Service region extending from Alaska and Hawaii to South Dakota and Utah. But Bob is never discouraged. He sees each new year as an opportunity to share his enthusiasm for Yale with a new group of potential volunteers. And as a result, leaders emerge in what might be considered unlikely places.”

Based in Anchorage, Mr. Mitchell is deeply involved in his local community, and sees the Day of Service as a great way to meld his love for Yale and his city. He is the kind of steady leader who forms the foundation of a volunteer organization like the AYA — willing to do the behind-the-scenes work that needs to be done, even if it isn’t glamorous.

Michael Madison
While Mike Madison ’83 served with distinction for many years on the AYA Board of Governors, including his role as immediate past chair, his nomination for this award focuses on his outstanding work shepherding the new AYA Strategic Plan into being over the last few years. From engaging fellow Board members and AYA staff to seeking input from University Vice President Linda Lorimer and other Yale leaders, and then on to the actual writing and revising process, he brought wisdom, political savvy and true passion to the entire project. As one AYA staffer comments,
Save the Dates

Assembly LXXIV
November 13–15, 2014
Tentative theme:
“Yale’s Engineers and Entrepreneurs”

Please watch www.aya.yale.edu/assembly for details beginning in early September 2014.

Assembly LXXV
November 19–21, 2015

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facebook.com/YaleUniversity | Well over 700,000 people “like” Yale on Facebook. More are always welcome!

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instagram.com/Yale | BuzzFeed calls Yale one of the nation’s “most Instagrammable” campuses, and our Instagram account shows why. If you are on Instagram, tag campus and assembly photos #Yale and #YaleAlumni.

yaleuniversity.tumblr.com | Measured Voice says, “Yale is really good at Tumblr.” Follow and find out for yourself.

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With more and more alumni using social media, and with so many of us using smart phones and tablets, we want to make sure as many people as possible join us to stay connected and share the good news about Yale and the AYA with classmates and other Yale friends.
November 21, 2013 - November 23, 2013

Platinum-Level Green Event Certification: 2013 Association of Yale Alumni Assembly

A green event successfully integrates sustainability – the balance of people, planet, and prosperity – into its planning and implementation. For more information, visit sustainability.yale.edu/green-event-certification

Yale Office of Sustainability